

COUNCIL ON FOREIGN RELATIONS

ANNUAL REPORT
OF THE
EXECUTIVE DIRECTOR

1946-1947

WITH
LIST OF MEMBERS AND BY-LAWS

THE HAROLD PRATT HOUSE
FIFTY-EIGHT EAST SIXTY-EIGHTH STREET
New York

1947

OFFICERS

(1946-47)

R. C. LEFFINGWELL *Chairman of the Board*
ALLEN W. DULLES *President*
ISAIAH BOWMAN *Vice-President*
FRANK ALTSCHUL *Secretary*
CLARENCE E. HUNTER *Treasurer*
WALTER H. MALLORY *Executive Director*

DIRECTORS

Retiring 1948

ALLEN W. DULLES GEORGE O. MAY
CLARENCE E. HUNTER PHILIP D. REED
R. C. LEFFINGWELL MYRON C. TAYLOR

Retiring 1949

HAMILTON FISH ARMSTRONG THOMAS K. FINLETTER
ISAIAH BOWMAN WHITNEY H. SHEPARDSON
LEWIS W. DOUGLAS JOHN H. WILLIAMS

Retiring 1950

FRANK ALTSCHUL STEPHEN DUGGAN
WILLIAM A. M. BURDEN WINFIELD W. RIEFLER
JOHN W. DAVIS HENRY M. WRISTON

of their thought, their time and their means. The success of their labors is apparent. The faithful work of a devoted staff should also be cited. Its members have translated the plans of the officers and directors into tangible accomplishments through a multitude of unexciting tasks, well and painstakingly done.

DIRECTORS

FRANK ALTSCHUL 1934-
HAMILTON FISH ARMSTRONG 1928-
ISAIAH BOWMAN 1921-
WILLIAM A. M. BURDEN 1945-
ARCHIBALD CARY COOLIDGE 1921-1928
PAUL D. CRAVATH 1921-1940
JOHN W. DAVIS 1921-
NORMAN H. DAVIS 1921-1944
HAROLD W. DODDS 1935-1943
LEWIS W. DOUGLAS 1940-
STEPHEN P. DUGGAN 1921-
ALLEN W. DULLES 1927-
THOMAS K. FINLETTER 1944-
JOHN H. FINLEY 1921-1929
LEON FRASER 1936-1945
EDWIN F. GAY 1921-1945
DAVID F. HOUSTON 1921-1927
CHARLES P. HOWLAND 1929-1931
CLARENCE E. HUNTER 1942-
PHILIP C. JESSUP 1934-1942
OTTO H. KAHN 1921-1934
R. C. LEFFINGWELL 1927-
WALTER LIPPmann 1932-1937
WALTER H. MALLORY 1945-1945
GEORGE O. MAY 1927-
WESLEY C. MITCHELL 1927-1934
FRANK L. POLK 1921-1943
PHILIP D. REED 1945-
WINFIELD W. RIEFLER 1945-
WHITNEY H. SHÉPARDSON 1921-
WILLIAM R. SHEPHERD 1921-1927
MYRON C. TAYLOR 1943-
PAUL M. WARBURG 1921-1932
EDWARD WARNER 1940-1945
GEORGE W. WICKERSHAM 1921-1936
JOHN H. WILLIAMS 1937-
CLARENCE M. WOOLEY 1932-1935
HENRY M. WRISTON 1943-
OWEN D. YOUNG 1927-1940

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 ACKERMAN, CARL W.
 ADAMS, CHARLES E.
 ADLER, JULIUS OCHS
 AGAR, HERBERT
 ALBRECHT-CARRIE, RENE
 ALDRICH, WINTHROP W.
 ALLEN, FREDERICK L.
 ALLEN, JAY
 ALLEY, JAMES B.
 ALTSCHUL, ARTHUR G.
 ALTSCHUL, FRANK
 ANDREWS, VICE ADM. ADOLPHUS
 ANGELL, JAMES ROWLAND
 ANGELL, JAMES W.
 ARMSTRONG, HAMILTON FISH
 ATKIN, I. C. RAYMOND
 AULT, BROMWELL
 BACKER, GEORGE
 BAIN, H. FOSTER
 BAKHMETEFF, BORIS A.
 BALDWIN, HANSON W.
 BALLANTINE, ARTHUR A.
 BARKIN, SOLOMON
 BARNARD, CHESTER I.
 BARNES, JOSEPH
 BARNOUW, ADRIAAN J.
 BASTEDO, PHILIP
 BEAL, GERALD F.
 BECHTEL, EDWIN DE T.
 BECKER, NEAL DOW
 BECKHART, BENJAMIN H.
 BEHN, SOSTHENES
 BELL, ELLIOTT V.
 BENTON, WILLIAM B.
 BERLE, ADOLF A.
 BEUKEMA, COL. HERMAN
 BIDWELL, PERCY W.
 BIENSTOCK, ABRAHAM L.
 BIERWIRTH, JOHN E.

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BLAIR, FLOYD G.
 BOGDAN, NORBERT A.
 BOGIE, MORD M.
 BOLTE, CHARLES G.
 BONSAL, DUDLEY B.
 BOOMER, ROBERT DE FOREST
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 BRADY, WILLIAM G., JR.
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 BROWN, FRANKLIN Q.
 BROWN, WALTER L.
 BROWNELL, GEORGE A.
 BRUCE, JAMES
 BRUNDAGE, PERCIVAL F.
 BRYSON, LYMAN
 BULLOCK, HUGH
 BUNDY, McGEORGE
 BUNKER, ARTHUR H.
 BUNKER, ELLSWORTH
 BURDEN, WILLIAM A. M.
 BURGESS, W. RANDOLPH
 BURLINGAME, DR. C. CHARLES
 BURLINGHAM, CHARLES C.
 BUTTENWIESER, BENJAMIN J.
 BYRNE, JAMES MACGREGOR
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 CANFIELD, CASS
 CANFIELD, FRANKLIN O.
 CARMICHAEL, OLIVER C.
 CARROLL, MITCHELL B.
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 CARTER, ARTHUR H.
 CARTER, EDWARD C.
 CARTER, WILLIAM D.

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 CHAPIN, HOWARD M.
 CHAPMAN, JOHN F.
 CHASE, HARRY WOODBURN
 CHASE, W. HOWARD
 CHENEY, WARD
 CHILDS, RICHARD S.
 CHILDS, THOMAS W.
 CHINLUND, EDWIN F.
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 CLARK, EVANS
 CLARK, STEPHEN C.
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 COOPER, JOHN C., JR.
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 COWLES, GARDNER
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 CROCKER, STUART M.
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 CURRIE, LAUCHLIN
 CURTIS, JOHN L.
 DARLINGTON, CHARLES F.
 DARRELL, NORRIS
 DAVIS, FRANCIS B., JR.
 DAVIS, JOHN W.
 DAVIS, MALCOLM W.
 DAVIS, NORMAN P.
 DAVIS, PIERPONT V.
 DAVIS, WILLIAM H.
 DAVISON, GEORGE W.
 DAVISON, H. P.
 DEAN, ARTHUR H.
 DEBEVOISE, ELI WHITNEY
 DEBEVOISE, THOMAS M.

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DE KRAFFT, WILLIAM
 DELANO, WILLIAM ADAMS
 DEUEL, WALLACE R.
 DE VEGH, IMRIE
 DE VRIES, HENRY P.
 DEWEY, CHESTER R.
 DICKINSON, JOHN
 DIEBOLD, WILLIAM, JR.
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 DILLON, CLARENCE
 DODGE, CLEVELAND E.
 DONOVAN, WILLIAM J.
 DORR, GOLDTHWAITE H.
 DORR, JOHN VAN N.
 DOUGLAS, LEWIS W.
 DRUM, LT. GEN. HUGH A.
 DUBINSKY, DAVID
 DUGGAN, LAURENCE
 DUGGAN, STEPHEN
 DUGGAN, STEPHEN P., JR.
 DULLES, ALLEN W.
 DULLES, JOHN FOSTER
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 EAGLETON, CLYDE
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 EVELETH, GEORGE S., JR.
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 FAUST, WALTER L.
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 FIELD, FRANKLIN

FIELD, FREDERICK V.
FIELD, MARSHALL
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FISHER, HENRY J.
FLAGLER, HARRY HARKNESS
FLETCHER, HENRY
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FRIELE, BERENT
FRIENDLY, HENRY J.
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GATES, ARTEMUS L.
GAVIGAN, WILLIAM M.
GAY, EDWARD R.
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GIDEONSE, HARRY D.
GIFFORD, WALTER S.
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GILLESPIE, S. HAZARD, JR.
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GORDON, ALBERT H.
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GREENWOOD, HEMAN
GRIMM, PETER
GROVER, ALLEN
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GUGGENHEIM, SOLOMON R.
GUINZBURG, HAROLD K.
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HARMON, FRANCIS S.
HARPER, HARRY H., JR.
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HARRIMAN, W. AVERELL
HARRIS, HAYDEN B.
HARRISON, GEORGE L.
HARRISON, WALLACE K.
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HASKINS, CARYL P.
HASLER, FREDERICK E.
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HAYES, CARLTON J. H.
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HEROD, WILLIAM R.
HERRING, PENDLETON
HERSEY, JOHN
HESS, JEROME S.
HILLES, CHARLES D., JR.
HISS, ALGER
HOCHSCHILD, HAROLD K.
HOCHSCHILD, WALTER
HODGINS, ERIC
HOLLAND, WILLIAM L.
HOMER, SIDNEY, JR.
HOSKINS, HAROLD B.
HOUGHTON, ARTHUR A., JR.
HOUSTON, FRANK K.
HOUSTON, HERBERT S.
HOWARD, GRAEME K.
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JAMES, HENRY
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JENNINGS, B. BREWSTER
JERVEY, HUGER W.
JESSUP, JOHN K.
JESSUP, PHILIP C.
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JOHNSON, JOSEPH E.
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KERR, WALTER B., JR.
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KIES, WILLIAM S.
KING, FREDERIC R.
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KUHN, ARTHUR K.
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LAMONT, THOMAS W.
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LOCKWOOD, LUKE B.
LOCKWOOD, WILLIAM A.
LOENING, GROVER
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LUCE, HENRY R.
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MATTHEWS, THOMAS S.
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McDONALD, JAMES G.
McGRAW, JAMES H., JR.
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McKITTRICK, THOMAS H.
McLAUGHLIN, DONALD H.
McLEAN, DONALD H., JR.
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MEAD, NELSON P.
MEGARO, GAUDENS
MERZ, CHARLES
MEYER, CORD, JR.
MEYER, EUGENE
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MILLS, GEORGE S.
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MITCHELL, W. A.
MITCHELL, WESLEY C.
MONTAGUE, GILBERT H.
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MOORE, EDWARD F.
MORGAN, HENRY S.
MORGAN, JUNIUS S.
MORGAN, SHEPARD
MORGAN, THOMAS A.
MORRIS, RAY
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NEBOLSINE, GEORGE
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NOYES, C. REINOLD
NOYES, CHARLES PHELPS, II
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OGBURN, CHARLTION
OGDEN, ALFRED
OLDS, IRVING SANDS
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OSBORN, WILLIAM CHURCH
OSBORN, WILLIAM H.
OSBORNE, LITHGOW
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PAGE, ARTHUR W.
PAGE, FRANK C.
PAINE, PETER S.
PAINE, RALPH D., JR.
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PARSONS, GEOFFREY
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PEFFER, NATHANIEL
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POPE, ALLAN M.
POPE, FREDERICK
POTTER, WARWICK
POWELL, ROBERT I.
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PRATT, H. IRVING, JR.
PRATT, REAR ADM. WILLIAM V.
PULLING, EDWARD

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RANSOM, WILLIAM L.
REDMOND, ROLAND L.
REED, PHILIP D.
REGAN, EDWARD F.
REID, WHITELAW
RENTSCHLER, GORDON S.
RESTON, JAMES B.
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RICH, RAYMOND T.
RICHARDSON, DORSEY
RIEGELMAN, HAROLD
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ROBBINS, VERY REV. HOWARD C.
ROBERTS, GEORGE
ROBERTS, GEORGE B.
ROBINSON, GEROID T.
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ROCKEFELLER, DAVID
ROCKEFELLER, JOHN D., 3RD
ROCKEFELLER, NELSON A.
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ROGERS, LINDSAY
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ROOSEVELT, QUENTIN
ROOT, ELIHU, JR.
ROPER, ELMO
ROSENBERG, JAMES N.
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ROSENWALD, WILLIAM
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RUBLEE, GEORGE
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RUSSELL, FRANK F.
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SACHS, ALEXANDER
SACHS, HOWARD J.
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SAWIN, MELVIN E.
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SLOAN, ALFRED P., JR.
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SMITH, HAROLD
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SONNE, H. CHRISTIAN
SPENCE, KENNETH M.
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STANDELY, REAR ADM. WILLIAM H.
STANLEY, HAROLD
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STERN, SIEGFRIED
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STEWART, REV. GEORGE
STEWART, ROBERT MCLEAN
STILLMAN, CHAUNCEY

STIMSON, HENRY L.
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STOWELL, L. C.
STRAUS, JACK I.
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STRAUS, ROBERT K.
STRAUSS, LEWIS L.
STRELOW, WILLIAM R.
STRUNSKY, SIMEON
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SWINGLE, WILLIAM S.
SWOPE, GERARD
SWOPE, HERBERT BAYARD
TANNENBAUM, FRANK
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TAYLOR, A. WELLINGTON
TAYLOR, MYRON C.
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THACHER, THOMAS D.
THAYER, ROBERT H.
THOMAS, EUGENE P.
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TRUESELL, MAJ. GEN. KARL
TRUSLOW, FRANCIS ADAMS
TYLER, WILLIAM R.
VAN DUSEN, REV. HENRY P.
VAN KIRK, REV. WALTER W.

VILLARD, OSWALD GARRISON
WALKER, ELISHA
WALLACE, SCHUYLER C.
WARBURG, FREDERICK M.
WARBURG, JAMES P.
WARD, THOMAS E.
WARD, WILBERT
WARDWELL, ALLEN
WARNER, EDWARD
WASSON, R. GORDON
WATSON, THOMAS J.
WEBB, VANDERBILT
WELCH, LEO D.
WELD, ALFRED W., JR.
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WHELPLEY, MEDLEY G. B.,
WHITE, FRANCIS
WHITNEY, JOHN HAY
WHITRIDGE, ARNOLD
WILLIAMS, JOHN H.
WILLIAMS, LANGBOURNE M., JR.
WILLITS, JOSEPH H.
WILMERDING, LUCIUS
WILSON, PHILIP DANFORTH
WINSTON, GARRARD B.
WOLF, GEORGE W.
WOLMAN, LEO
WOOD, BRYCE
WOOD, WILLIS DELANO
WOODRUFF, HARRY A.
WOODWARD, REAR ADM. CLARK H.
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WRIGHT, BOYKIN C.
WRIGHT, HARRY N.
WRIGHT, JOHN K.
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AYDELLOTTE, FRANK
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BALDERSTON, JOHN L.
BASS, ROBERT PERKINS
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BELIN, F. LAMMOT
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ELLIOTT, W. Y.
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GAUS, JOHN M.
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GRANT-SMITH, U.
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GREENE, JEROME D.
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GRISWOLD, A. WHITNEY
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HAUCK, ARTHUR A.
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BY-LAWS

I

The membership shall be divided into resident, non-resident, and honorary. All members shall be elected by the Board of Directors.

Resident members shall be limited to six hundred in number, who shall have their residences or places of business within fifty miles of City Hall, in the Borough of Manhattan, City of New York, and who shall be citizens of the U. S. A.

Non-resident members shall be limited to five hundred, who shall neither reside nor have places of business within the said specified distance from City Hall, and who shall be citizens of the U. S. A.

The Board of Directors in its discretion may elect honorary members.

II

There shall be no entrance dues. Resident members shall pay \$100 per annum, except that those members who are thirty-five years of age and under shall pay \$50 per annum, and that those members who are regular members of the faculty of any university or college, or accredited writers or newspapermen, may pay \$15 per annum; non-resident members shall pay \$50 per annum, except that those members who are regular members of the faculty of any university or college, or accredited writers or newspapermen, may pay \$10 per annum. All dues shall be paid annually—or semi-annually in equal instalments at the option of the members—in advance. Default in the payment of any dues for a period of sixty days shall be equivalent to resignation.

III

There shall be a Board of eighteen Directors. The Board shall be divided into three classes of six Directors each, each class to serve for three-year terms and until their successors are elected. At each annual meeting of the Council there shall be elected six Directors to replace the outgoing class. The Board shall have power to fill, for the unexpired term, any vacancy that may occur in its own body. A Director absent from meetings of the Board for a period of two successive years shall be considered to have submitted his resignation from the Board.

IV

The Annual General Meeting of the Council shall be held in New York City on the second Wednesday of October. At this meeting the Board of Directors shall present a report of the activities of the Council during the past year; candidates shall be elected to fill vacancies on the Board of Directors of the Council in accordance with regulations laid down by the Board; and such other business shall be considered as shall be brought forward by or with the sanction of the Board of Directors, and which shall have been stated in the notice convening the meeting.

A majority of the members of the Council shall constitute a quorum for the transaction of business. Members may be represented by proxy.

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v

The Board may constitute such committees of the Council as may from time to time be required, including an Executive Committee, a Finance and Budget Committee, a Membership Committee, and a Committee on Studies.

The Finance and Budget Committee shall be composed of five members of the Board of Directors elected at the annual meeting of the Board. It shall have general supervision of the investment of the funds of the Council and of its financial affairs, and shall present the budget at the annual meeting of the Board. In connection with the preparation of the budget, it shall be the duty of this Committee to allocate charges to the various departments and activities of the Council.

The Membership Committee shall be composed of five members of the Board of Directors elected at the annual meeting of the Board. It shall report at each regular meeting of the Board on all nominations for membership. The Membership Committee shall also act as a nominating committee to present names for officers and committee members at the annual meeting of the Board of Directors.

The Committee on Studies shall be composed of five members of the Board of Directors elected at the annual meeting of the Board. The Committee shall have power to co-opt not to exceed four additional members, who need not necessarily be members of the Board of Directors. All suggestions relating to matters of research shall be referred to it, and it shall be responsible for the initiation of research projects. The Committee on Studies shall submit a report of its activities in writing at the annual meeting of the Board.

VI

The officers of the corporation shall be a Chairman of the Board, a President, one or more Vice-Presidents, a Secretary, and a Treasurer, who shall be elected annually by the Board of Directors.

The Chairman of the Board shall preside at all meetings of the Board of Directors.

The President, in the absence of the Chairman of the Board, shall preside at all meetings of the Board of Directors, may call meetings of the same, and shall have general executive direction of the corporation.

The Vice-Presidents in order of seniority shall discharge the duties of the President in his absence, and shall perform such other duties as from time to time shall be assigned them by the Board of Directors.

The Treasurer shall have custody of the funds of the corporation.

The Secretary shall conduct the correspondence of the corporation, and shall keep its records.

VII

The Board shall annually appoint an Executive Director or Executive Directors. The Board shall fix the compensation and assign the duties of the Executive Director or Executive Directors.

VIII

The funds of the corporation and of FOREIGN AFFAIRS shall be deposited

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with trust companies or banking institutions designated by the Board of Directors, or shall be invested by the Finance and Budget Committee. Disbursements shall be made only upon checks or vouchers approved by the Treasurer (or in the absence of the Treasurer by the Secretary) and either the Executive Director or the Editor of FOREIGN AFFAIRS. The President (or in his absence the Vice-President) shall have power in the absence of the Executive Director to appoint an Acting Executive Director, and in the absence of the Treasurer or the Secretary to appoint from the Directors an Acting Treasurer or Acting Secretary with authority to sign checks in all cases in which the Executive Director, the Treasurer, or the Secretary, respectively, is so authorized.

IX

The annual meeting of the Board of Directors shall be held after the annual meeting of the Council and not later than November 15th. Seven Directors shall constitute a quorum for the transaction of business at any regular or special meeting of the Board of Directors.

X

These By-Laws may be amended at any meeting of the Board of Directors, provided notice of the proposed amendment shall have been given at a previous meeting or circulated in writing to the members of the Board not less than five days in advance.

STAFF

HAMILTON FISH ARMSTRONG
Editor of "Foreign Affairs"

WALTER H. MALLORY
Executive Director

PERCY W. BIDWELL
Director of Studies

FRANK D. CARUTHERS, JR.
Business Manager

RUTH SAVORD
Librarian

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Administrative: ESTHER L. GILBERT (*Office Manager*) ; CATHERINE A. COMERFORD (*Business Assistant*) ; ELIZABETH B. HULL (*Secretary to the Executive Director*) ; DOROTHEA SCHMITT, MARY BERMINGHAM, ELLEN R. KENNEDY, SALLY KUNEMUND.

Library: DONALD WASSON (*Assistant Librarian*) ; ELEANOR CONWAY, JOAN GEROLD, MARY NEEDRITH, JANET RIGNEY, FELICIA SALIK.

Committees on Foreign Relations: JOSEPH BARBER, JR. (*Director*) ; INGRID MAHR.

House: WILLIAM WYCK (*Superintendent*) ; FRANK FORSELL, JOSEPH GONZALES, GIZELLA WYCK.

survived its infancy and, while it may not yet have attained its full stature, it has made steady growth. Its officers and members have no illusions about the difficulty and importance of the work which it must attempt to do. International relations covers the entire range of human endeavor. However, despite its complexity, the subject must be understood. A peaceful and prosperous world must be organized or civilization, as we have known it, will perish.

25TH ANNIVERSARY FUND

To mark the completion of the first quarter-century of work the Council undertook two tasks: (1) to publish a record of its history, aims and accomplishments; and (2) to raise a 25th Anniversary Fund for the support of its scholarly work for a period of five years. The first of these tasks has been completed. "The Council on Foreign Relations 1921-1946" was published in May, and copies have been distributed to members. The second task was initiated by a letter to the members of the Council signed by Mr. John W. Davis, Chairman of the 25th Anniversary Committee, and substantial progress has been made in assembling the \$225,000 needed. The members and friends of the Council who have thus far subscribed to the fund are listed below with grateful appreciation:

Anonymous
Arthur G. Altschul
Frank Altschul

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The help of any member who has not yet subscribed, or who, having made an initial gift, now feels able to give again, will be most welcome.

WAR AND PEACE STUDIES DOCUMENTS

The work of research which was carried on by the Council for the Department of State during the

war years has been described in previous reports. After consultation with the Department and with the experts who carried on these studies it was decided to make available to scholars and historians the hitherto confidential memoranda (except for a few which must still be withheld for security reasons) that had been prepared. When the documents were originally issued, 50 extra copies were made with this eventual distribution in mind. Complete sets totalling 390 documents each have been presented to the following leading libraries throughout the United States:

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COUNCIL ON FOREIGN RELATIONS

U.S.

ANNUAL REPORT
OF THE
EXECUTIVE DIRECTOR

1947-1948

WITH
LIST OF MEMBERS AND BY-LAWS

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FIFTY-EIGHT EAST SIXTY-EIGHTH STREET
New York

1948

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ANNUAL REPORT
OF THE
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1948 - 1949

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BY-LAWS

I

The membership shall be divided into resident, non-resident, and honorary. All members shall be elected by the Board of Directors.

Resident members shall be limited to six hundred in number, who shall have their residences or places of business within fifty miles of City Hall, in the Borough of Manhattan, City of New York, and who shall be citizens of the U. S. A.

Non-resident members shall be limited to five hundred, who shall neither reside nor have places of business within the said specified distance from City Hall, and who shall be citizens of the U. S. A.

The Board of Directors in its discretion may elect honorary members.

II

There shall be no entrance dues. Resident members shall pay \$125 per annum, except that those members who are thirty-five years of age and under shall pay \$50 per annum, and that those members who are regular members of the faculty of any university or college, or accredited writers or newspapermen, may pay \$25 per annum; non-resident members shall pay \$50 per annum, except that those members who are regular members of the faculty of any university or college, or accredited writers or newspapermen, may pay \$10 per annum. All dues shall be paid annually—or semi-annually in equal instalments at the option of the members—in advance. Default in the payment of any dues for a period of sixty days shall be equivalent to resignation.

III

There shall be a Board of twenty-one Directors. The Board shall be divided into three classes of seven Directors each, each class to serve for three-year terms and until their successors are elected. At each annual meeting of the Council there shall be elected seven Directors to replace the outgoing class. The Board shall have power to fill, for the unexpired term, any vacancy that may occur in its own body. A Director absent from meetings of the Board for a period of two successive years shall be considered to have submitted his resignation from the Board.

IV

The Annual General Meeting of the Council shall be held in New York City on the second Wednesday of October. At this meeting the Board of Directors shall present a report of the activities of the Council during the past year; candidates shall be elected to fill vacancies on the Board of Directors of the Council in accordance with regulations laid down by the Board; and such other business shall be considered as shall be brought forward by or with the sanction of the Board of Directors, and which shall have been stated in the notice convening the meeting.

A majority of the members of the Council shall constitute a quorum for the transaction of business. Members may be represented by proxy.

v

The Board shall constitute such committees of the Council as may from time to time be required, including an Executive Committee, a Finance and Budget Committee, a Membership Committee, and a Committee on Studies.

The Finance and Budget Committee shall be composed of five members of the Board of Directors elected at the annual meeting of the Board. It shall have general supervision of the investment of the funds of the Council and of its financial affairs, and shall present the budget at the annual meeting of the Board. In connection with the preparation of the budget, it shall be the duty of this Committee to allocate charges to the various departments and activities of the Council.

The Membership Committee shall be composed of five members of the Board of Directors elected at the annual meeting of the Board. It shall report at each regular meeting of the Board on all nominations for membership. The Membership Committee shall also act as a nominating committee to present names for officers and committee members at the annual meeting of the Board of Directors.

The Committee on Studies shall be composed of five members of the Board of Directors elected at the annual meeting of the Board. The Committee shall have power to co-opt not to exceed four additional members, who need not necessarily be members of the Board of Directors. All suggestions relating to matters of research shall be referred to it, and it shall be responsible for the initiation of research projects. The Committee on Studies shall submit a report of its activities in writing at the annual meeting of the Board.

vi

The officers of the corporation shall be a Chairman of the Board, a President, one or more Vice-Presidents, a Secretary, a Treasurer, and an Assistant Treasurer, who shall be elected annually by the Board of Directors.

The Chairman of the Board shall preside at all meetings of the Board of Directors.

The President, in the absence of the Chairman of the Board, shall preside at all meetings of the Board of Directors, may call meetings of the same, and shall have general executive direction of the corporation.

The Vice-Presidents in order of seniority shall discharge the duties of the President in his absence, and shall perform such other duties as from time to time shall be assigned them by the Board of Directors.

The Treasurer shall have custody of the funds of the corporation.

The Secretary shall conduct the correspondence of the corporation, and shall keep its records.

vii

The Board shall annually appoint an Executive Director or Executive Directors. The Board shall fix the compensation and assign the duties of the Executive Director or Executive Directors.

viii

The funds of the corporation and of FOREIGN AFFAIRS shall be deposited

with trust companies or banking institutions designated by the Board of Directors, or shall be invested by the Finance and Budget Committee. Disbursements shall be made only upon checks or vouchers approved by the Treasurer or the Assistant Treasurer, and either the Executive Director or the Editor of FOREIGN AFFAIRS. The President (or in his absence the Vice-President) shall have power in the absence of the Executive Director to appoint an Acting Executive Director, and in the absence of the Treasurer to appoint from the Directors an Acting Treasurer with authority to sign checks in all cases in which the Executive Director or the Treasurer, respectively, is so authorized.

ix

The annual meeting of the Board of Directors shall be held after the annual meeting of the Council and not later than November 15th. Seven Directors shall constitute a quorum for the transaction of business at any regular or special meeting of the Board of Directors.

x

These By-Laws may be amended at any meeting of the Board of Directors, provided notice of the proposed amendment shall have been given at a previous meeting or circulated in writing to the members of the Board not less than five days in advance.

COUNCIL ON FOREIGN RELATIONS

ANNUAL REPORT
OF THE
EXECUTIVE DIRECTOR

1949 - 1950

WITH
LIST OF MEMBERS AND BY-LAWS

THE HAROLD PRATT HOUSE
FIFTY-EIGHT EAST SIXTY-EIGHTH STREET
New York

1950

Dr. Duggan contributed several notable articles to *Foreign Affairs*, he presided at meetings with grace and distinction, he gave unstintingly of his time and energy to all the affairs of the Council—no Director has ever had a better record of attendance at meetings. His great interest and friendly help will be sadly missed. The Secretary was directed to spread these words of appreciation on the minutes as a mark of gratitude from his fellow members and to send a copy to Dr. Duggan's family.

No report of the Council's work would be complete without paying tribute to the loyalty and helpfulness of the members of the Board of Directors who have given time, thought, and financial support to all its activities; to the many members who have presided at meetings and participated in the study groups; and to the devoted staff which day in and day out has carried the Directors' plans into effect. To all of these, and to the Foundations and individuals who have provided the funds without which none of these accomplishments would have been possible, the Council gives hearty thanks.

Respectfully submitted,

WALTER H. MALLORY
Executive Director

DIRECTORS

FRANK ALTSCHUL 1934-
HAMILTON FISH ARMSTRONG 1928-
ISAIAH BOWMAN 1921-1950
WILLIAM A. M. BURDEN 1945-
ARCHIBALD CARY COOLIDGE 1921-1928
PAUL D. CRAVATH 1921-1940
JOHN W. DAVIS 1921-
NORMAN H. DAVIS 1921-1944
HAROLD W. DODDS 1935-1943
LEWIS W. DOUGLAS 1940-
STEPHEN P. DUGGAN 1921-1950
ALLEN W. DULLES 1927-
THOMAS K. FINLETTER 1944-
JOHN H. FINLEY 1921-1929
LEON FRASER 1936-1945
EDWIN F. GAY 1921-1945
DAVID F. HOUSTON 1921-1927
CHARLES P. HOWLAND 1929-1931
CLARENCE E. HUNTER 1942-
PHILIP C. JESSUP 1934-1942
OTTO H. KAHN 1921-1934
R. C. LEFFINGWELL 1927-
WALTER LIPPmann 1932-1937
WALTER H. MALLORY 1945-1945
GEORGE O. MAY 1927-
WESLEY C. MITCHELL 1927-1934
FRANK L. POLK 1921-1943
PHILIP D. REED 1945-
WINFIELD W. RIEFLER 1945-
DAVID ROCKEFELLER 1949-
WHITNEY H. SHEPARDSON 1921-
WILLIAM R. SHEPHERD 1921-1927
MYRON C. TAYLOR 1943-
PAUL M. WARBURG 1921-1932
EDWARD WARNER 1940-1945
GEORGE W. WICKERSHAM 1921-1936
JOHN H. WILLIAMS 1937-
CLARENCE M. WOOLLEY 1932-1935
HENRY M. WRISTON 1943-
OWEN D. YOUNG 1927-1940

RESIDENT MEMBERS

ACKERMAN, CARL W.
 ADLER, MAJ. GEN. JULIUS OCHS
 AGAR, HERBERT
 ALBRECHT-CARRIE, RENE
 ALDRICH, WINTHROP W.
 ALLEN, DOUGLAS HEDDEN
 ALLEN, FREDERICK L.
 ALLEN, PHILIP E.
 ALLEY, JAMES B.
 ALTSCHUL, ARTHUR G.
 ALTSCHUL, FRANK
 ANDERSON, ARTHUR M.
 ANGELL, JAMES W.
 ARMSTRONG, HAMILTON FISH
 ATKIN, I. C. RAYMOND
 AULT, BROMWELL
 BACKER, GEORGE
 BAKHMETOFF, BORIS A.
 BALDWIN, HANSON W.
 BALLANTINE, ARTHUR A.
 BARBER, JOSEPH
 BARGHOORN, FREDERICK C.
 BARNARD, CHESTER I.
 BARNES, JOSEPH
 BARNOUW, ADRIAAN J.
 BASTEDO, PHILIP
 BEAL, GERALD F.
 BECKER, NEAL DOW
 BECKHART, BENJAMIN H.
 BEHN, SOSTHENES
 BELL, ELLIOTT V.
 BENTON, WILLIAM B.
 BERGSON, ABRAM
 BERLE, ADOLF A.
 BEUKEMA, COL. HERMAN
 BEVIS, HERMAN W.
 BIDWELL, PERCY W.
 BIENSTOCK, ABRAHAM L.
 BIERWIRTH, JOHN E.
 BLAINE, JAMES G.
 BLAIR, FLOYD G.
 BOGDAN, NORBERT A.
 BOGIE, MORD M.

BOLTE, CHARLES
 BONSAL, DUDLEY B.
 BOOMER, ROBERT DE FOREST
 BOOTH, WILLIS H.
 BRADEN, SPRUIILLE
 BRADEN, THOMAS W.
 BRADLEY, ALBERT
 BRADLEY, PHILLIPS
 BRADY, WILLIAM G., JR.
 BRAXTON, CARTER M.
 BRETT, GEORGE P., JR.
 BROPHY, GERALD B.
 BROWN, FRANKLIN Q.
 BROWN, WALTER L.
 BROWNE, GEORGE A.
 BRUCE, JAMES
 BRUNDAGE, PERCIVAL F.
 BRYAN, FREDERICK VP.
 BRYSON, LYMAN
 BULLOCK, HUGH
 BUNCHE, RALPH J.
 BUNDY, McGEORGE
 BUNKER, ARTHUR H.
 BUNKER, ELLSWORTH
 BURDEN, WILLIAM A. M.
 BURGESS, W. RANDOLPH
 BURLINGHAM, CHARLES C.
 BUTTENWIESER, BENJAMIN J.
 CAIN, CHARLES, JR.
 CALDWELL, ROBERT J.
 CAMPBELL, H. DONALD
 CAMPBELL, JOHN C.
 CANBY, HENRY SEIDEL
 CANFIELD, CASS
 CANFIELD, FRANKLIN O.
 CARMICHAEL, OLIVER C.
 CARROLL, MITCHELL B.
 CARSON, RALPH M.
 CARTER, ARTHUR H.
 CARTER, EDWARD C.
 CARTER, WILLIAM D.
 CARUTHERS, FRANK D., JR.
 CHADBOURNE, WILLIAM M.

CHAMBERLAIN, JOSEPH P.
 CHANLER, L. STUYVESANT, JR.
 CHAPIN, HOWARD M.
 CHAPMAN, JOHN F.
 CHASE, HARRY WOODBURN
 CHASE, W. HOWARD
 CHENEY, WARD
 CHILDS, THOMAS W.
 CHINLUND, EDWIN F.
 CLARK, ALFRED C.
 CLARK, EVANS
 CLARK, STEPHEN C.
 CLAY, GEN. LUCIUS D.
 COLE, CHARLES W.
 COLLADO, EMILIO G.
 COLLIER, BARRON, JR.
 COOPER, FRANKLIN S.
 COOPER, JOHN C., JR.
 COUSINS, NORMAN
 COWLES, GARDNER
 CRANE, JAY E.
 CRISPELL, REUBEN B.
 CROCKER, STUART M.
 CROMWELL, LINCOLN
 CROSSMAN, EDGAR G.
 CURRIE, LAUCHLIN
 CURTIS, JOHN L.
 DARRELL, NORRIS
 DAVIS, JOHN W.
 DAVIS, MALCOLM W.
 DAVIS, NORMAN P.
 DAVIS, PIERPONT V.
 DAVISON, GEORGE W.
 DAVISON, H. P.
 DAVISON, W. PHILLIPS
 DEAN, ARTHUR H.
 DEAN, EDGAR P.
 DEBEVOISE, ELI WHITNEY
 DEBEVOISE, THOMAS M.
 DE KRAFFT, WILLIAM
 DELANO, WILLIAM ADAMS
 DE VEGH, IMRIE
 DE VRIES, HENRY P.
 DEWEY, CHESTER R.
 DEXTER, BYRON
 DICKINSON, JOHN
 DIEBOLD, WILLIAM, JR.
 DILLON, C. DOUGLAS
 DILLON, CLARENCE
 DODGE, CLEVELAND E.
 DOLBEARE, FREDERIC R.
 DOLLARD, CHARLES
 DONOVAN, HEDLEY
 DONOVAN, WILLIAM J.
 DORR, GOLDTHWAITE H.
 DORR, JOHN VAN N.
 DORWIN, OSCAR JOHN
 DOUGLAS, LEWIS W.
 DOUGLAS, PERCY L.
 DRAPER, WILLIAM H., JR.
 DRUM, LT. GEN. HUGH A.
 DUBINSKY, DAVID
 DUCE, JAMES TERRY
 DULLES, ALLEN W.
 DULLES, JOHN FOSTER
 DUNN, ARTHUR
 DWIGHT, RICHARD E.
 EAGLETON, CLYDE
 EATON, FREDERICK M.
 EDER, PHANOR J.
 EDEY, MAITLAND A.
 EICHELBERGER, CLARK M.
 EISENHOWER, GEN. DWIGHT D.
 ELIOT, MAJ. GEORGE FIELDING
 ELLIOTT, A. RANDLE
 ELLIOTT, L. W.
 ELTING, VICTOR
 EMEY, BROOKS
 EMMET, CHRISTOPHER
 ENSTROM, WILLIAM N.
 EVANS, ROGER F.
 EVELETH, GEORGE S., JR.
 FAIRLESS, BENJAMIN F.
 FARLEY, EDWARD P.
 FAUST, WALTER L.
 FEELY, EDWARD F.
 FIELD, FRANKLIN
 FIELD, MARSHALL
 FIELD, WILLIAM OSGOOD, JR.
 FIFE, ROBERT HERNDON
 FINKELSTEIN, LAWRENCE S.
 FINLETTER, THOMAS K.

FISCHER, JOHN S.
FISHER, HENRY J.
FLAGLER, HARRY HARKNESS
FLITCHER, HENRY
FLORINSKY, MICHAEL
FOLKS, HOMER
FOOTE, WILDER
FORD, NEVIL
FOSDICK, RAYMOND B.
FOSTER, AUSTIN T.
FOX, ABIAH
FRANKLIN, GEORGE S., JR.
FRASER, ALEXANDER
FREEDMAN, EMANUEL R.
FREUDENTHAL, DAVID M.
FRIEDMAN, ELISHA M.
FRIELE, BERENT
FRIENDLY, HENRY J.
FRY, VARIAN
GALLATIN, JAMES P.
GAMBLE, SIDNEY, D.
GANNETT, LEWIS
GARDNER, JOHN W.
GARSIDE, CHARLES
GASTON, GEORGE A.
GATES, ARTEMUS L.
GATES, SAMUEL E.
GAUD, WILLIAM S., JR.
GAVIGAN, WILLIAM M.
GAY, EDWARD R.
GERARD, JAMES W.
GIBSON, HUGH
GIFFORD, WALTER S.
GILCHRIST, HUNTINGTON
GILLESPIE, S. HAZARD, JR.
GOODRICH, CARTER
GOODRICH, LELAND M.
GORDON, ALBERT H.
GRANT, MAJ. GEN. U. S., 3RD
GRAY, WILLIAM STEEL, JR.
GRAZIER, JOSEPH A.
GREENWOOD, HEMAN
GREGG, E. S.
GRIFFIN, WILLIAM VINCENT
GRIMM, PETER
GROVER, ALLEN

GUGGENHEIM, HARRY F.
GUINZBERG, HAROLD K.
GUNTHER, JOHN
GURFEIN, MURRAY I.
HAMILTON, THOMAS J.
HAMMOND, PAUL
HANCOCK, JOHN M.
HARDING, CHARLES L.
HARMON, FRANCIS S.
HARPER, HARRY H., JR.
HARRIMAN, E. ROLAND
HARRIMAN, W. AVERELL
HARRISON, GEORGE L.
HARRISON, WALLACE K.
HASKELL, BRODERICK
HASKELL, JOHN
HASKELL, JOSEPH F.
HASKINS, CARYL P.
HASLER, FREDERICK E.
HAYES, ALFRED
HAYES, CARLTON J. H.
HAZARD, JOHN N.
HEILPERIN, MICHAEL A.
HEINEMAN, DANNIE H.
HELM, HAROLD H.
HENDERSON, ALEXANDER I.
HEROD, WILLIAM R.
HERRING, PENDLETON
HESS, JEROME S.
HILL, JOHN A.
HOCHSCHILD, HAROLD K.
HOCHSCHILD, WALTER
HOLLAND, WILLIAM L.
HOMER, SIDNEY, JR.
HOSKINS, HAROLD B.
HOUGHTON, ARTHUR A., JR.
HOWARD, GRAEME K.
HUGHES, JOHN C.
HUME, DR. EDWARD H.
HUNT, JAMES RAMSEY, JR.
HUNT, LAWRENCE
HUNT, RICHARD C.
HUNTER, CLARENCE E.
HUPPER, ROSCOE H.
HYDE, CHARLES CHENEY
HYDE, HENRY B.

ISELIN, O'DONNELL
JACKSON, WILLIAM E.
JACKSON, WILLIAM H.
JARETZKI, ALFRED, JR.
JAY, NELSON DEAN
JENNINGS, B. BREWSTER
JESSUP, JOHN K.
JESSUP, PHILIP C.
JOHNSON, EDWARD F.
JOHNSON, JOSEPH E.
JOHNSON, ROBERT L.
JOSEPHS, DEVEREUX C.
KANE, R. KEITH
KELLEY, NICHOLAS
KEMPNER, FREDERICK C.
KETTANEH, F. A.
KING, FREDERICK R.
KINGSBURY, DR. JOHN A.
KINKAID, ADM. THOMAS C.
KIRK, GRAYSON L.
KLOTS, ALLEN T.
KNOKE, L. WERNER
KNOWLES, JOHN ELLIS
KOHLER, FOY D.
KUHN, ARTHUR K.
LADA-MOCARSKI, V.
LA FARGE, FRANCIS W.
LAMONT, THOMAS S.
LANCASTER, WILLIAM W.
LANDIS, JAMES M.
LANE, ARTHUR BLISS
LANE, CLAYTON
LANGSAM, WALTER CONSUELO
LARMON, SIGURD S.
LA ROCHE, CHESTER
LARSON, JENS FREDRICK
LASKER, ALBERT D.
LAWRENCE, W. H.
LEE, ELLIOTT H.
LEFFINGWELL, R. C.
LEHMAN, HERBERT H.
LEHMAN, ROBERT
LEHN, FREDERICK D.
LEIPER, REV. HENRY S.
LESLIE, JOHN C.
LESUEUR, LARRY

MEAD, NELSON P.
MEGARO, GAUDENS
MERZ, CHARLES
MEYER, CLARENCE E.
MEYER, CORD, JR.
MEYER, EUGENE
MEYER, JOHN M., JR.
MILLIS, WALTER
MILLS, GEORGE S.
MILLS, HENRY E.
MINOR, CLARK H.
MOFFAT, DOUGLAS M.
MONTAGUE, GILBERT H.
MOONEY, JAMES D.
MOORE, EDWARD F.
MORGAN, D. P.
MORGAN, HENRY S.
MORGAN, JUNIUS S.
MORGAN, SHEPARD
MORGAN, THOMAS A.
MORRIS, RAY
MOSELY, PHILIP E.
MOTT, JOHN L.
MUIR, MALCOLM
MUNROE, VERNON, JR.
MURPHY, GRAYSON M-P., JR.
MURROW, EDWARD R.
NADLER, MARCUS
NAGLE, ALEXANDER C.
NEBOLSINE, GEORGE
NICELY, JAMES M.
NICHOLS, WILLIAM I.
NIEBUHR, REINHOLD
NOLAN, MAJ. GEN. DENNIS E.
NOYES, CHARLES PHELPS, II
OAKES, JOHN B.
O'BRIEN, JUSTIN
OGBURN, CHARLTON
OGDEN, ALFRED
OLDS, IRVING SANDS
ORCHARD, JOHN E.
OSBORN, FREDERICK
OSBORN, WILLIAM H.
PACKARD, ARTHUR W.
PAGE, ARTHUR W.
PAINE, PETER S.

PAINE, RALPH D., JR.
PALEY, WILLIAM N.
PARNELL, PHILIP W.
PARKINS, CHAPPEY
PATCHIN, ROBERT H.
PATTERSON, ROBERT P.
PAYSON, CHARLES WHIPMAN
PEARSON, THOMAS P.
PEASLEE, AMOS J.
PEPPER, NATHANIEL
PEPPER, WARREN LEE
PIKE, H. HARVEY
PLIMPTON, FRANCIS T. P.
POOLE, DEWITT C.
POOR, HENRY V.
POPE, FREDERICK
POTTER, WARWICK
POWERS, JOSHUA H.
POWERS, THOMAS F.
PRATT, H. IRVING, JR.
PRATT, Rear Adm. WILLIAM V.
PULLING, EDWARD
RABI, ISIDOR I.
RANSOM, WILLIAM L.
REDMOND, ROLAND L.
REED, PHILIP D.
REGAN, EDWARD F.
REID, WHITBLAW
RESTON, JAMES B.
RICE, A. HAMILTON
RICH, RAYMOND T.
RICHARDSON, DORSEY
RICHARDSON, LT. GEN. R. C., JR.
RIEGELMAN, HAROLD
RILEY, EDWARD C.
RIPLEY, JOSEPH P.
ROBBINS, VERY REV. HOWARD C.
ROBERTS, GEORGE
ROBERTS, GEORGE B.
ROBINSON, GEROLD T.
ROBINSON, LELAND REX
ROCKEFELLER, DAVID
ROCKEFELLER, JOHN D., 3RD
ROCKEFELLER, NELSON A.
RODGERS, W. S. S.
ROGERS, JAMES GRAFTON

ROGERS, LINDSAY
ROOSEVELT, GEORGE EMLEN
ROOSEVELT, NICHOLAS
ROOT, ELIHU, JR.
ROOT, OREN
ROPER, ELMO
ROSENBERG, JAMES N.
ROSENSTIEL, LEWIS S.
ROSENWALD, WILLIAM
ROSS, JOHN C.
ROSS, T. J.
ROSEN, ROBERT G.
ROYCE, ALEXANDER B.
RUBBLE, CONRAD
RUMI, BEARDSTORY
RUSSELL, WILLIAM F.
SACHS, ALEXANDER
SACHS, HOWARD J.
SALTZMAN, CHARLES E.
SARGENT, NOEL
SARNOFF, DAVID
SAWIN, MELVIN E.
SCHAFFNER, JOSEPH HALLE
SCHAPIO, J. SALWYN
SCHERMAN, HARRY
SCHIFF, JOHN M.
SCHILTHUIS, WILLEM C.
SCHOEPFERLE, VICTOR
SCHUBART, WILLIAM HOWARD
SCOTT, JOHN
SELIGMAN, EUSTACE
SHARP, GEORGE C.
SHARP, WALTER R.
SHAW, L. N.
SHEPARDSON, WHITNEY H.
SHEPHERD, HOWARD C.
SHERMAN, IRVING H.
SHIELDS, MURRAY
SHIRER, WILLIAM L.
SHOTWELL, JAMES T.
SHUSTER, GEORGE N.
SIMPSON, JOHN L.
SLATER, JOHN E.
SLOAN, ALFRED P., JR.
SMITH, BLACKWELL
SMITH, HAYDEN N.

TRAPHAGEN, J. C.
TRIPPE, JUAN TERRY
TRUSLOW, FRANCIS ADAMS
TWEEDY, GORDON B.
VAN DUSEN, REV. HENRY P.
VAN KIRK, REV. WALTER W.
VOORHEES, E. M.
WALKER, ELISHA
WALLACE, SCHUYLER C.
WARBURG, ERIC M.
WARBURG, FREDERICK M.
WARBURG, JAMES P.
WARD, THOMAS E.
WARDWELL, ALLEN
WARFIELD, ETHELBERT
WARNER, EDWARD
WASSON, DONALD
WASSON, R. GORDON
WATSON, THOMAS J.
WEBB, VANDERBILT
WELCH, LEO D.
WELD, ALFRED W.
WEST, R. H.

WHIRLPLCY, MIDLEY G. B.
WHIDDEN, HOWARD
WHITNEY, JOHN HAY
WHITRIDGE, ARNOLD
WILKINSON, LAWRENCE
WILLIAMS, JOHN H.
WILLIAMS, LANGBOURNE, M., JR.
WILLITS, JOSEPH H.
WILSON, ORME
WILSON, PHILIP DANFORTH
WINSTON, GARRARD B.
WOLF, GEORGE W.
WOLMAN, LEO
WOOD, BRYCE
WOOD, WILLIS DELANO
WOODRUFF, HARRY A.
WOODWARD, VICE ADM. CLARK H.
WOOLLEY, CLARENCE M.
WOOLLEY, KNIGHT
WRIGHT, BOYKIN C.
WRIGHT, HARRY N.
YOUNG, PHILIP
ZURCHER, ARNOLD J.

NON-RESIDENT MEMBERS

ACHESON, DEAN
ALLEN, FRANK G.
ALLEN, RAYMOND B.
ALLYN, S. C.
ANDERSON, CAPT. GEORGE W., JR.
ARMOUR, NORMAN
AULD, GEORGE P.
AYDELOTTE, FRANK
BAKER, BURKE
BAKER, GEORGE P.
BALL, GEORGE W.
BARRETT, EDWARD W.
BASS, ROBERT PERKINS
BAUER, HARRY J.
BAUMER, WILLIAM H.
BAXTER, JAMES P., 3RD
BELIN, F. LAMMOT
BELL, LAIRD
BENNETT, MARTIN TOSCAN

BYRNE, JAMES MACGREGOR
CALDWELL, ROBERT G.
CANHAM, ERWIN D.
CASE, EVERETT N.
CHAFFEE, ZECHARIAH, JR.
CHAPIN, SELDEN
CHATFIELD-TAYLOR, WAYNE
CHERRINGTON, BEN M.
CHESTON, CHARLES S.
CHILD, MARQUIS
CLAYTON, W. L.
COHEN, BENJAMIN V.
COLBY, CHARLES W.
COLE, R. TAYLOR
COLLYER, JOHN L.
COMPTON, KARL T.
CONANT, JAMES B.
CONRAD, BRIG. GEN. BRYAN
COOLIDGE, T. JEFFERSON
COONS, ARTHUR G.
COPELAND, LAMMOT DU PONT
COTTING, CHARLES E.
COY, WAYNE
CREIGHTON, ALBERT M.
CROCKER, WILLIAM W.
CROTTY, HOMER D.
CULBERTSON, WILLIAM S.
CURTIS, EDWARD P.
DARLINGTON, CHARLES F.
DAVID, DONALD K.
DAVIDSON, CARTER
DAVIS, ELMER
DAVISON, REAR ADM. RALPH
DAWES, CHARLES G.
DAY, CLIVE
DENNETT, RAYMOND
DEUEL, WALLACE R.
DICKEY, JOHN S.
DODDS, HAROLD W.
DODGE, BAYARD
DODGE, JOSEPH M.
DONHAM, W. B.
DRUMMOND, J. ROSCOE
DUNN, FREDERICK S.
DYE, ALEXANDER V.
EARLE, EDWARD M.

EDDY, WILLIAM A.
EDWARDS, PAUL C.
EINSTEIN, LEWIS
ELLIOTT, BYRON K.
ELLIOTT, W. Y.
ELLISTON, HERBERT B.
EMERSON, E. A.
FAIRBANK, JOHN KING
FAY, SIDNEY B.
FEIS, HERBERT
FERGUSON, JOHN H.
FIELD, MARSHALL, JR.
FISHER, ADRIAN S.
FISHER, EDGAR J.
FLANDERS, RALPH E.
FLEMING, LAMAR, JR.
FLETCHER, HENRY P.
FOLLIS, R. G.
FOLSOM, M. B.
FORBES, W. CAMERON
FORD, GUY STANTON
FORD, THOMAS K.
FOWLER, HENRY H.
FOX, WILLIAM T. R.
FRANKFURTER, JUSTICE FELIX
FULLER, CARLTON P.
GALBRAITH, J. KENNETH
GALLMAN, W. J.
GALLUP, GEORGE
GARDNER, ARTHUR Z.
GARNER, ROBERT L.
GAUS, JOHN M.
GIFFIN, COL. SIDNEY F.
GLEASON, S. EVERETT
GOLDENWEISER, EMANUEL A.
GRACE, EUGENE G.
GRAHAM, PHILIP L.
GRANT-SMITH, U.
GRAY, WILLIAM LATIMER
GREEN, JOSEPH C.
GREENE, JEROME D.
GREW, JOSEPH C.
GRISWOLD, A. WHITNEY
HALL, MELVIN
HAMLIN, CHAUNCEY J.
HANSSELL, BRIG. GEN. H. S., JR.

HANSEN, ALVIN H.
HARING, C. H.
HARRISON, LELAND
HARSCH, JOSEPH C.
HARTNEY, W. J.
HAUCK, ARTHUR A.
HEPBURN, ADM. ARTHUR J.
HERSKOVITS, MELVILLE J.
HERTER, CHRISTIAN A.
HILL, GEORGE WATTS
HOFER, PHILIP
HOFFMAN, PAUL G.
HOLBORN, HAJO
HOLMES, JULIUS C.
HOLT, THAD
HOOVER, CALVIN B.
HOOVER, HERBERT
HOPKINS, ERNEST M.
HOPPER, BRUCE C.
HORNBECK, STANLEY K.
HOSKINS, HALFORD L.
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* * * *

Once again it is a pleasure to make acknowledgment of the interest and help of the members of the Board of Directors and of the officers of the Council. They have devoted time, thought and money to the work; and the close supervision which they have given, particularly through the Standing Committees, has made possible the high standards which the organization has achieved. To them and to the highly competent and devoted staff is due the growth, quality, and increasing influence of the Council's work.

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WHITNEY, JOHN HAY
WHITRIDGE, ARNOLD
WIELAND, ARTHUR J.
WIGHT, CHARLES A.
WILKINSON, LAWRENCE
WILLIAMS, JOHN H.
WILLIAMS, LANGBOURNE M., JR.
WILLITS, JOSEPH H.
WILSON, ORME
WILSON, PHILIP DANFORTH
WINSTON, GARRARD B.
WOLF, GEORGE W.
WOLMAN, LEO

WOOD, WILLIS DELANO
WOODRUFF, HARRY A.
WOODWARD, VICE ADM. CLARK H.
WOOLLEY, CLARENCE M.
WOOLLEY, KNIGHT

WRIGHT, BOYKIN C.
WRIGHT, HARRY N.
YOUNG, PHILIP
ZURCHER, ARNOLD J.

NON-RESIDENT MEMBERS

ACHESON, DEAN
ALLEN, RAYMOND B.
ALLYN, S. C.
ANDERSON, CAPT. GEORGE W., JR.
ARMOUR, NORMAN
AULD, GEORGE P.
AYDELLOTTE, FRANK
BABCOCK, COL. C. STANTON
BAKER, BURKE
BAKER, GEORGE P.
BALL, GEORGE W.
BARRETT, EDWARD W.
BASS, ROBERT PERKINS
BAUER, HARRY J.
BAUMER, WILLIAM H.
BAXTER, JAMES P., 3RD
BELIN, F. LAMMOT
BELL, LAIRD
BENNETT, MARTIN TOSCAN
BEITTS, COL. THOMAS J.
BEUKEMA, COL. HERMAN
BIDDLE, FRANCIS
BINGHAM, BARRY
BLACK, CYRIL E.
BLACK, LT. COL. EDWIN F.
BLACK, EUGENE R.
BLAKESLEE, GEORGE H.
BLISS, C. I.
BLISS, ROBERT WOODS
BOOTHBY, ALBERT C.
BOWERS, CLAUDE G.
BOWIE, ROBERT R.
BROWN, SEVELLON
BROWN, SEVELLON, 3RD
BROWN, WINTHROP G.
BRUCE, DAVID K. E.
BULLITT, WILLIAM C.
BUNDY, HARVEY
BYRNE, JAMES MACGREGOR
CALDWELL, ROBERT G.
CANFIELD, FRANKLIN D.
CANHAM, ERWIN D.
CASE, EVERETT N.
CHAFFEE, ZECHARIAH, JR.
CHAPIN, SELDEN
CHATFIELD-TAYLOR, WAYNE
CHERRINGTON, BEN M.
CHESTON, CHARLES S.
CHILD, MARQUIS
CLAYTON, W. L.
COHEN, BENJAMIN V.
COLBY, CHARLES W.
COLE, R. TAYLOR
COLLYER, JOHN L.
COMPTON, KARL T.
CONANT, JAMES B.
CONRAD, BRIG. GEN. BRYAN
COOLIDGE, T. JEFFERSON
COONS, ARTHUR G.
COPELAND, LAMMOT DU PONT
COTTING, CHARLES E.
COY, WAYNE
CREIGHTON, ALBERT M.
CROCKER, WILLIAM W.
CROTTY, HOMER D.
CULBERTSON, WILLIAM S.
CURRIE, LAUCHLIN
CURTIS, EDWARD P.

DARLINGTON, CHARLES F.
DAVID, DONALD K.
DAVIDSON, CARTER
DAVIS, ELMER
DAVISON, REAR ADM. RALPH
DAY, CLIVE
DEBEVOISE, ELI WHITNEY
DENNETT, RAYMOND
DEUEL, WALLACE R.
DICKEY, JOHN S.
DODDS, HAROLD W.
DODGE, JOSEPH M.
DONHAM, W. B.
DRUMMOND, J. ROSCOE
DUNN, FREDERICK S.
EARLE, EDWARD M.
EDDY, WILLIAM A.
EDWARDS, PAUL C.
EINSTEIN, LEWIS
ELLIOTT, BYRON K.
ELLIOTT, W. Y.
ELLISTON, HERBERT B.
EMERSON, E. A.
EMERSON, RUPERT
FAIRBANK, JOHN KING
FAY, SIDNEY B.
FEIS, HERBERT
FERGUSON, JOHN H.
FIELD, MARSHALL, JR.
FISHER, ADRIAN S.
FISHER, EDGAR J.
FLANDERS, RALPH E.
FLEISCHMANN, JULIUS
FLEMING, LAMAR, JR.
FLETCHER, HENRY P.
FOLLIS, R. G.
FOLSOM, M. B.
FORBES, W. CAMERON
FORD, GUY STANTON
FORD, THOMAS K.
FOWLER, HENRY H.
FOX, WILLIAM T. R.
FRANKFURTER, JUSTICE FELIX

FULLER, CARLTON P.
GALBRAITH, J. KENNETH
GALLMAN, W. J.
GALLUP, GEORGE
GARDNER, ARTHUR Z.
GARNER, ROBERT L.
GAUS, JOHN M.
GIFFIN, COL. SIDNEY F.
GLEASON, S. EVERETT
GOLDENWEISER, EMANUEL A.
GRACE, EUGENE G.
GRAHAM, PHILIP L.
GRANT-SMITH, U.
GRAY, GORDON
GRAY, WILLIAM LATIMER
GREEN, JOSEPH C.
GREENE, A. CRAWFORD
GREW, JOSEPH C.
GRISWOLD, A. WHITNEY
HALL, MELVIN
HAMLIN, CHAUNCEY J.
HANSELL, BRIG. GEN. H. S., JR.
HANSEN, ALVIN H.
HARING, C. H.
HARSCH, JOSEPH C.
HARTNEY, W. J.
HAUCK, ARTHUR A.
HEPBURN, ADM. ARTHUR J.
HERSKOVITS, MELVILLE J.
HERTER, CHRISTIAN A.
HILL, GEORGE WATTS
HOFER, PHILIP
HOFFMAN, PAUL G.
HOLBORN, HAJO
HOLMES, JULIUS C.
HOLT, THAD
HOOPES, TOWNSEND
HOOVER, CALVIN B.
HOOVER, HERBERT
HOPKINS, ERNEST M.
HOPPER, BRUCE C.
HORNBECK, STANLEY K.
HOSKINS, HALFORD L.

HOWARD, GRAEME K.
HOWE, WALTER BRUCE
HOYT, PALMER
HUDSON, MANLEY O.
HUNT, BISHOP CARLETON
HUTCHINSON, B. E.
IDE, CAPT. JOHN J.
JENNEY, JOHN K.
JOHNSON, HERSCHEL V.
JOHNSON, NELSON T.
JOHNSTON, HENRY R.
KEMPNER, FREDERICK C.
KENNAN, GEORGE F.
KENNEIL, WALTER B.
KINDLEBERGER, CHARLES P.
KIRK, ADM. ALAN G.
KITTRIDGE, CAPT. TRACY B.
KLAPPER, PAUL
KNAUTH, OSWALD W.
LABOUISSE, HENRY R., JR.
LANGER, WILLIAM L.
LARSEN, JENS FREDRICK
LATOURTE, KENNETH S.
LATTIMORE, OWEN
LAWRENCE, DAVID
LAYLIN, JOHN G.
LEE, DWIGHT E.
LEITH, CHARLES K.
LEMNITZER, MAJ. GEN. L. L.
LICHENSTEIN, WALTER
LIEBERMAN, HENRY R.
LILIENTHAL, DAVID E.
LINCOLN, COL. G. A.
LINGELBACH, WILLIAM E.
LITTLE, L. K.
LITTLER, ROBERT M. C.
LOCKWOOD, WILLIAM W.
LOOMIS, ROBERT H.
MACHOLD, WILLIAM F.
MACMURRAY, J. V. A.
MACVEAGH, LINCOLN
MADDOX, WILLIAM P.
MAGRUDER, BRIG. GEN. JOHN

MARTIN, WILLIAM McC., JR.
MASON, EDWARD S.
MATHEWS, WILLIAM R.
MAYER, FERDINAND L.
McCLOY, JOHN J.
McCUTCHEON, JOHN D.
MC FARLAND, ROSS A.
Mc GUIRE, CONSTANTINE E.
Mc KEE, FREDERICK C.
Mc LAREN, WALTER W.
MECK, JOHN F.
MESSERSMITH, GEORGE S.
MILLER, EDWARD G., JR.
MILLER, FRANCIS P.
MILLER, DAVID HUNTER
MILLER, WILLIAM B.
MOORE, HUGH
MORGAN, GEORGE A.
MUMFORD, LEWIS
MUNRO, DANA G.
MYERS, DENYS P.
NASON, JOHN W.
NITZE, PAUL H.
NOLLEN, GERARD S.
NOVER, BARNET
NOYES, C. REINOLD
NOYES, CHARLES PHELPS, II
OAKES, GEORGE W.
ODEGARD, PETER H.
OELMAN, R. S.
OGG, FREDERIC A.
OLDHAM, RT. REV. ASHTON
OPPENHEIMER, J. ROBERT
OSBORNE, LITHGOW
PANTZER, KURT F.
PASVOLSKY, LEO
PATTESEN, ERNEST MINOR
PATTESEN, GARDNER
PERKINS, MILO
PETERSEN, HOWARD C.
PHENIX, SPENCER
PHILLIPS, WILLIAM
PIERREPONT, SETH LOW

POGUE, L. WELCH
POLETTI, CHARLES
POOR, HENRY V.
READ, CONYERS
RHOADES, CHARLES J.
RIEFLER, WINFIELD W.
ROBERTSON, ANDREW W.
ROSENBLATT, MORRIS
ROSEN GARTEN, ADOLPH G., JR.
ROSENWALD, LESSING J.
ROSS, MICHAEL
SCHLESINGER, ARTHUR M., JR.
SCHMITT, BERNADOTTE E.
SCOTT, FRANKLIN D.
SCOTT, WILLIAM RYLAND
SCROGGS, WILLIAM O.
SEYMOUR, CHARLES
SEYMOUR, FORREST W.
SHARPE, HENRY D.
SHAW, G. HOWLAND
SHEEAN, VINCENT
SHEETS, HAROLD F.
SHISHKIN, BORIS
SIDLO, THOMAS L.
SILLS, KENNETH C. M.
SMITH, EVERETT R.
SMITH, H. ALEXANDER
SMYTHE, HENRY D.
SONTAG, RAYMOND J.
SOUTHARD, FRANK A., JR.
SPAATZ, GEN. CARL
SPRAGUE, O. M. W.
SPROUT, ROBERT G.
SPROUT, HAROLD
STALEY, EUGENE
STASSON, HAROLD E.
STATON, JOHN C.
STEIN, HAROLD
STERLING, J. E. WALLACE
STEVENS, HARLEY
STILLMAN, CHAUNCEY
STINE, OSCAR C.
STRAUSS-HUPE, ROBERT
SULZBERGER, C. L.

SWIHART, JAMES W.
SWITZ, THEODORE M.
TAYLOR, GEORGE E.
TAYLOR, MAJ. GEN. MAXWELL D.
THOMPSON, JAMES L.
THORP, WILLARD L.
TUCK, WILLIAM HALLAM
UPGREN, ARTHUR R.
UTLEY, CLIFTON M.
VALENTINE, ALAN
VAN CLEVE, THOMAS C.
VAN SLYCK, DEFOREST
VINER, JACOB
WADSWORTH, ELIOT
WALSH, REV. EDMUND A.
WANGER, WALTER
WASHBURN, ABBOTT
WEDEMAYER, LT. GEN. A. C.
WEEKS, EDWARD
WELLES, SUMNER
WELLS, HERMAN B.
WESTPHAL, ALBERT C. F.
WHEELER, OLIVER P.
WHIPPLE, COL. WILLIAM
WHITAKER, ARTHUR P.
WHITE, FRANCIS
WHITE, JOHN CAMPBELL
WILCOX, CLAIR
WILD, PAYSON S., JR.
WILDE, FRAZAR B.
WILEY, JOHN C.
WILLIAMS, ROBERT W.
WILMERDING, LUCIUS, JR.
WILSON, EDWIN B.
WILSON, EUGENE E.
WISNER, FRANK G.
WOLFERS, ARNOLD
WOOD, BRYCE
WOOLBERT, ROBERT GALE
WRIGHT, QUINCY
WRIGHT, THEODORE P.
WRISTON, HENRY M.
YARNELL, REAR ADM. HARRY E.

B Y - L-A W S

I

The membership shall be divided into resident, non-resident, and honorary. All members shall be elected by the Board of Directors.

Resident members shall be limited to six hundred in number, who shall have their residences or places of business within fifty miles of City Hall, in the Borough of Manhattan, City of New York, and who shall be citizens of the U. S. A.

Non-resident members shall be limited to five hundred, who shall neither reside nor have places of business within the said specified distance from City Hall, and who shall be citizens of the U. S. A.

The Board of Directors in its discretion may elect honorary members.

II

There shall be no entrance dues. Resident members shall pay \$125 per annum, except that those members who are thirty-five years of age and under shall pay \$50 per annum, and that those members who are regular members of the faculty of any university or college, or accredited writers or newspapermen, may pay \$25 per annum; non-resident members shall pay \$50 per annum, except that those members who are regular members of the faculty of any university or college, or accredited writers or newspapermen, may pay \$10 per annum. All dues shall be paid annually—or semi-annually in equal installments at the option of the members—in advance. Default in the payment of any dues for a period of sixty days shall be equivalent to resignation.

III

There shall be a Board of twenty-one Directors. The Board shall be divided into three classes of seven Directors each, each class to serve for three-year terms and until their successors are elected. At each annual meeting of the Council there shall be elected seven Directors to replace the outgoing class. The Board shall have power to fill, for the unexpired term, any vacancy that may occur in its own body. A Director absent from meetings of the Board for a period of two successive years shall be considered to have submitted his resignation from the Board.

IV

The Annual General Meeting of the Council shall be held in New York City on the second Wednesday of October. At this meeting the Board of Directors shall present a report of the activities of the Council during the past year; candidates shall be elected to fill vacancies on the Board of Directors of the Council in accordance with regulations laid down by the Board; and such other business shall be considered as shall be brought forward by or with the sanction of the Board of Directors, and which shall have been stated in the notice convening the meeting.

A majority of the members of the Council shall constitute a quorum for the transaction of business. Members may be represented by proxy.

V

The Board shall constitute such committees of the Council as may from time to time be required, including an Executive Committee, a Finance and Budget Committee, a Membership Committee, and a Committee on Studies.

The Finance and Budget Committee shall be composed of five members of the Board of Directors elected at the annual meeting of the Board. It shall have general supervision of the investment of the funds of the Council and of its financial affairs, and shall present the budget at the annual meeting of the Board. In connection with the preparation of the budget, it shall be the duty of this Committee to allocate charges to the various departments and activities of the Council.

The Membership Committee shall be composed of five members of the Board of Directors elected at the annual meeting of the Board. It shall report at each regular meeting of the Board on all nominations for membership. The Membership Committee shall also act as a nominating committee to present names for officers and committee members at the annual meeting of the Board of Directors.

The Committee on Studies shall be composed of five members of the Board of Directors elected at the annual meeting of the Board. The Committee shall have power to co-opt not to exceed four additional members, who need not necessarily be members of the Board of Directors. All suggestions relating to matters of research shall be referred to it, and it shall be responsible for the initiation of research projects. The Committee on Studies shall submit a report of its activities in writing at the annual meeting of the Board.

VI

The officers of the corporation shall be a Chairman of the Board, a Vice-Chairman of the Board, a President, one or more Vice-Presidents, a Secretary, a Treasurer, and an Assistant Treasurer, who shall be elected annually by the Board of Directors.

The Chairman of the Board, or in his absence the Vice-Chairman, shall preside at all meetings of the Board of Directors.

The President may call meetings of the Board, and shall have general executive direction of the corporation.

The Vice-Presidents in order of seniority shall discharge the duties of the President in his absence, and shall perform such other duties as from time to time shall be assigned them by the Board of Directors.

The Treasurer shall have custody of the funds of the corporation.

The Secretary shall conduct the correspondence of the corporation, and shall keep its records.

VII

The Board shall annually appoint an Executive Director or Executive Directors. The Board shall fix the compensation and assign the duties of the Executive Director or Executive Directors.

VIII

The funds of the corporation and of FOREIGN AFFAIRS shall be deposited with trust companies or banking institutions designated by the Board of Directors, or shall be invested by the Finance and Budget Committee. Disbursements shall be made only upon checks or vouchers approved by the Treasurer or the Assistant Treasurer, and either the Executive Director or the Editor of FOREIGN AFFAIRS. The President (or in his absence the Vice-President) shall have power in the absence of the Executive Director to appoint an Acting Executive Director, and in the absence of the Treasurer to appoint from the Directors an Acting Treasurer with authority to sign checks in all cases in which the Executive Director or the Treasurer, respectively, is so authorized.

IX

The annual meeting of the Board of Directors shall be held after the annual meeting of the Council and not later than November 15th. Seven Directors shall constitute a quorum for the transaction of business at any regular or special meeting of the Board of Directors.

X

These By-Laws may be amended at any meeting of the Board of Directors, provided notice of the proposed amendment shall have been given at a previous meeting or circulated in writing to the members of the Board not less than five days in advance.

COUNCIL ON FOREIGN RELATIONS

ANNUAL REPORT
OF THE
EXECUTIVE DIRECTOR

1951 - 1952

WITH
LIST OF MEMBERS AND BY-LAWS

THE HAROLD PRATT HOUSE
FIFTY-EIGHT EAST SIXTY-EIGHTH STREET
New York

1952

RESIDENT MEMBERS

ACKERMAN, CARL W.
 ADLER, MAJ. GEN. JULIUS OCHS
 AGAR, HERBERT
 ALDRICH, WINTHROP W.
 ALLEN, DOUGLAS HEDDEN
 ALLEN, FREDERICK L.
 ALLEN, PHILIP E.
 ALLEY, JAMES B.
 ALTSCHUL, ARTHUR G.
 ALTSCHUL, FRANK
 ANDERSON, ARTHUR M.
 ANDERSON, HAROLD F.
 ANGELL, JAMES W.
 ARMSTRONG, HAMILTON FISH
 ATKIN, I. C. RAYMOND
 AULT, BROMWELL
 BACKER, GEORGE
 BADGER, ADM. OSCAR C.
 BAKER, I. F.
 BALDWIN, HANSON W.
 BALLANTINE, ARTHUR A.
 BARBER, JOSEPH
 BARGHOORN, FREDERICK C.
 BARKER, ROBERT R.
 BARNARD, CHESTER I.
 BARNES, JOSEPH
 BARNOUW, ADRIAAN J.
 BASTEDO, PHILIP
 BEAL, GERALD F.
 BECKER, NEAL DOW
 BECKHART, BENJAMIN H.
 BEHN, SOSTHENES
 BELL, ELLIOTT V.
 BENTON, WILLIAM B.
 BERGSON, ABRAM
 BERKNER, L. V.
 BERLE, ADOLF A.
 BEVIS, HERMAN W.
 BIDWELL, PERCY W.
 BIENSTOCK, ABRAHAM L.
 BLAINE, JAMES G.

BLAIR, FLOYD G.
 BLANDY, ADM. W. H. P.
 BOGDAN, NORBERT A.
 BOLTE, CHARLES
 BONSAL, DUDLEY B.
 BOOMER, ROBERT DE FOREST
 BOOTH, WILLIS H.
 BORTON, HUGH
 BRADEN, SPRUILLE
 BRADEN, THOMAS W.
 BRADLEY, ALBERT
 BRADLEY, PHILLIPS
 BRADY, WILLIAM G., JR.
 BRAXTON, CARTER M.
 BRETT, GEORGE P., JR.
 BROPHY, GERALD B.
 BROWN, WALTER L.
 BROWNELL, GEORGE A.
 BRUCE, JAMES
 BRUNDAGE, PERCIVAL F.
 BRYAN, FREDERICK V.P.
 BRYSON, LYMAN
 BULLOCK, HUGH
 BUNCHE, RALPH J.
 BUNDY, McGEORGE
 BUNKER, ARTHUR H.
 BURDEN, WILLIAM A. M.
 BURGESS, W. RANDOLPH
 BUTTENWIESER, BENJAMIN J.
 CAIN, CHARLES, JR.
 CAMPBELL, H. DONALD
 CAMPBELL, JOHN C.
 CANBY, HENRY SEIDEL
 CANFIELD, CASS
 CARMICHAEL, OLIVER C.
 CARROLL, MITCHELL B.
 CARSON, RALPH M.
 CARTER, ARTHUR H.
 CARTER, EDWARD C.
 CARTER, WILLIAM D.
 CARUTHERS, FRANK D., JR.

CASE, JOHN C.
 CHADBOURNE, WILLIAM M.
 CHANLER, L. STUYVESANT, JR.
 CHAPIN, HOWARD M.
 CHAPMAN, JOHN F.
 CHENEY, WARD
 CHILD, THOMAS W.
 CHINLUND, EDWIN F.
 CHURCH, EDGAR M.
 CISSEL, ROSS
 CLARK, ALFRED C.
 CLARK, BRIG. GEN. EDWIN N.
 CLARK, EVANS
 CLARK, STEPHEN C.
 CLAY, GEN. LUCIUS D.
 CLINCHY, EVERETT R.
 CLURMAN, ROBERT
 COLE, CHARLES W.
 COLLADO, EMILIO G.
 COOPER, FRANKLIN S.
 COOPER, JOHN C., JR.
 COUSINS, NORMAN
 COWLES, GARDNER
 CRANE, JAY E.
 CRISPELL, REUBEN B.
 CROCKER, STUART M.
 CROSSMAN, EDGAR G.
 CURTIS, JOHN L.
 DARRELL, NORRIS
 DAVENPORT, JOHN
 DAVIS, JOHN W.
 DAVIS, MALCOLM W.
 DAVIS, NORMAN P.
 DAVIS, PIERPONT V.
 DAVISON, GEORGE W.
 DAVISON, H. P.
 DAVISON, W. PHILLIPS
 DEAN, ARTHUR H.
 DEAN, EDGAR P.
 DEBEVOISE, THOMAS M.
 DR KRAFFT, WILLIAM
 DELANO, WILLIAM ADAMS
 DE VEGH, IMRIE

DE VRIES, HENRY P.
 DEWEY, CHESTER R.
 DEXTER, BYRON
 DIEBOLD, WILLIAM, JR.
 DILLON, C. DOUGLAS
 DILLON, CLARENCE
 DODGE, CLEVELAND E.
 DOLBEARE, FREDERIC R.
 DOLLARD, CHARLES
 DONOVAN, HEDEY
 DONOVAN, WILLIAM J.
 DOOLITTLE, LT. GEN. J. H.
 DORR, GOLDTHWAITE H.
 DORR, JOHN VAN N.
 DORWIN, OSCAR JOHN
 DOUGLAS, LEWIS W.
 DOUGLAS, PERY L.
 DRAPER, WILLIAM H., JR.
 DUBINSKY, DAVID
 DUCE, JAMES TERRY
 DULLES, ALLEN W.
 DULLES, JOHN FOSTER
 DUNN, ARTHUR
 EAGLETON, CLYDE
 EATON, FREDERICK M.
 EDER, PHANOR J.
 EDEY, MAITLAND A.
 EICHELBERGER, CLARK M.
 EISENHOWER, GEN. DWIGHT D.
 ELIOT, MAJ. GEORGE FIELDING
 ELLIOTT, A. RANDLE
 ELLIOTT, L. W.
 EMINY, BROOKS
 EMMET, CHRISTOPHER
 ENSTROM, WILLIAM N.
 EVANS, ROGER F.
 EVELETH, GEORGE S., JR.
 FAIRLESS, BENJAMIN F.
 FARLEY, EDWARD P.
 FEELEY, EDWARD F.
 FIELD, MARSHALL
 FIELD, WILLIAM OSGOOD, JR.
 FINKELSTEIN, LAWRENCE S.
 FINLETTER, THOMAS K.

FISCHER, JOHN S.
FISHER, HENRY J.
FLORINSKY, MICHAEL
FOLKS, HOMER
FOOTE, WILDER
FORD, NEVIL
FORKNER, DR. CLAUDE E.
FOSDICK, RAYMOND B.
FOSTER, AUSTIN T.
FOX, ABIAH
FOYE, ARTHUR B.
FRANKLIN, GEORGE S., JR.
FRANKLIN, JOHN M.
FREEDMAN, EMANUEL R.
FRENCH, JOHN
FREUDENTHAL, DAVID M.
FRIELE, BERENT
FRIENDLY, HENRY J.
FRY, VARIAN
GALANTIÈRE, LEWIS
GALLATIN, JAMES P.
GAMBLE, SIDNEY D.
GANNETT, LEWIS
GARDNER, JOHN W.
GARRISON, LLOYD K.
GARSIDE, CHARLES
GASTON, GEORGE A.
GATES, ARTEMUS L.
GATES, SAMUEL E.
GAUD, WILLIAM S., JR.
GAY, EDWARD R.
GIBSON, HUGH
GIFFORD, WALTER S.
GILCHRIST, HUNTINGTON
GILLESPIE, S. HAZARD, JR.
GOODRICH, CARTER
GOODRICH, LELAND M.
GORDON, ALBERT H.
GRACE, J. P., JR.
GRANT, MAJ. GEN. U. S., 3RD
GRAY, WILLIAM STEEL, JR.
GRAZIER, JOSEPH A.
GREENWOOD, HERMAN

GREGG, E. S.
GRIFFIN, WILLIAM VINCENT
GRIMM, PETER
GROVER, ALLEN
GUGGENHEIM, HARRY F.
GUINZBERG, HAROLD K.
GUNTHER, JOHN
GURFEIN, MURRAY I.
HAMILTON, FOWLER
HAMILTON, THOMAS J.
HAMMOND, PAUL
HANCOCK, JOHN M.
HARDING, CHARLES L.
HARPER, HARRY H., JR.
HARRIMAN, E. ROLAND
HARRIMAN, W. AVERELL
HARRISON, GEORGE L.
HASKELL, BRODERICK
HASKELL, JOHN
HASKELL, JOSEPH F.
HASKINS, CARYL P.
HASLER, FREDERICK E.
HAUGE, GABRIEL
HAYES, ALFRED
HAZARD, JOHN N.
HECKSCHER, AUGUST
HEILPERIN, MICHAEL A.
HEINEMAN, DANNIE H.
HENDERSON, ALEXANDER I.
HEROD, WILLIAM R.
HERRING, PENDLETON
HESS, JEROME S.
HILL, JOHN A.
HOCHSCHILD, HAROLD K.
HOCHSCHILD, WALTER
HOLLAND, KENNETH
HOLLAND, WILLIAM L.
HOLT, DR. L. EMMETT, JR.
HOMER, SIDNEY, JR.
HORTON, PHILIP
HOUGHTON, ARTHUR A., JR.
HOYT, EDWIN C., JR.
HUGHES, JOHN C.

HUME, DR. EDWARD H.
HUNT, LAWRENCE
HUNT, RICHARD C.
HUNTER, CLARENCE E.
HUPPER, ROSCOE H.
HYDE, HENRY B.
IRWIN, JOHN N., II
ISELIN, O'DONNELL
JACKSON, WILLIAM E.
JACKSON, WILLIAM H.
JARETZKI, ALFRED, JR.
JAY, NELSON DEAN
JENNINGS, B. BREWSTER
JESSUP, JOHN K.
JESSUP, PHILIP C.
JOHNSON, EDWARD F.
JOHNSON, JOSEPH E.
JOHNSON, ROBERT L.
JOSEPHS, DEVEREUX C.
KANE, R. KEITH
KELLEY, NICHOLAS
KETTANEH, F. A.
KING, FREDERICK R.
KINGSBURY, DR. JOHN A.
KINKAID, ADM. THOMAS C.
KIRK, GRAYSON L.
KLEITZ, WILLIAM
KLOTS, ALLEN T.
KNOKE, L. WERNER
KNOWLES, JOHN ELLIS
KOHLER, FOY D.
KOHN, HANS
KUHN, ARTHUR K.
LABOUSSE, HENRY R.
LADA-MOCARSKI, V.
LA FARGE, FRANCIS W.
LAMB, HORACE R.
LAMONT, THOMAS S.
LANCASTER, WILLIAM W.
LANDIS, JAMES M.
LANE, ARTHUR BLISS
LANG, ROBERT E.
LANGSAM, WALTER CONSUELO

LARMON, SIGURD S.
LA ROCHE, CHESTER
LASKER, ALBERT D.
LAWRENCE, W. H.
LEE, ELLIOTT H.
LEFFINGWELL, R. C.
LEHMAN, HERBERT H.
LEHMAN, ORIN
LEHMAN, ROBERT
LEHN, FREDERICK D.
LEIPER, REV. HENRY S.
LESLIE, JOHN C.
LESUER, LARRY
LEVY, WALTER J.
LEWISOHN, FRANK
LIGHTNER, M. C.
LINDER, HAROLD F.
LINDQUIST, WARREN T.
LINDSAY, FRANKLIN A.
LIPPmann, WALTER
LISSITZYN, OLIVER J.
LOCKWOOD, JOHN E.
LOCKWOOD, WILLIAM A.
LOEB, JOHN L.
LOENING, GROVER
LOGAN, SHERIDAN A.
LOOMIS, ALFRED L.
LUBIN, ISADOR
LUCE, HENRY R.
LUITWEILER, J. C.
MACDUFFIE, MARSHALL
MACINTYRE, MALCOLM A.
MACVEAGH, EWEN C.
MAFFRY, AUGUST
MAGUIRE, WALTER N.
MALIN, PATRICK MURPHY
MALLORY, WALTER H.
MANSHIP, PAUL
MARK, REV. JULIUS
MARKEL, LESTER
MATHEWS, HIRAM A.
MAXIMOV, ANDRE
MAY, GEORGE O.

MAY, OLIVER
MAY, STACY
MAYER, GERALD M.
MC AULIFFE, JOHN
McCAIN, CHARLES S.
McCANCE, THOMAS
McCoy, Maj. Gen. FRANK R.
McDONALD, JAMES G.
McGRAW, JAMES H., JR.
McKAY, VERNON
McKEEVER, PORTER
McKIM, ROBERT J.
McKITTRICK, THOMAS H.
McLAIN, CHESTER A.
McLAUGHLIN, DONALD H.
MCLEAN, DONALD H., JR.
McNUTT, PAUL V.
MEAD, NELSON P.
MEGARO, GAUDENS
MERZ, CHARLES
MEYER, CLARENCE E.
MEYER, CORD, JR.
MEYER, EUGENE
MEYER, JOHN M., JR.
MILLIS, WALTER
MINOR, CLARK H.
MOFFAT, DOUGLAS M.
MONTAGUE, GILBERT H.
MOONEY, JAMES D.
MOORE, EDWARD F.
MORGAN, D. P.
MORGAN, HENRY S.
MORGAN, JUNIUS S.
MORGAN, SHEPARD
MORRIS, GRINNELL
MORRIS, RAY
MOSELY, PHILIP E.
MOTT, JOHN L.
MUIR, MALCOLM
MUMFORD, LEWIS
MUNROE, VERNON, JR.
MURPHY, GRAYSON M-P.
MURPHY, J. MORDEN

MURROW, EDWARD R.
NADLER, MARCUS
NAGLE, ALEXANDER C.
NEBOLSINE, GEORGE
NEUMANN, FRANZ L.
NICELY, JAMES M.
NICHOLS, WILLIAM I.
NICKERSON, A. L.
NIEBUHR, REINHOLD
NOLAN, Maj. GEN. DENNIS E.
NORRIS, E. E.
OAKES, JOHN B.
O'BRIEN, JUSTIN
OCGBURN, CHARLTON
OGDEN, ALFRED
OLDS, IRVING SANDS
ORCHARD, JOHN E.
OSBORN, EARL D.
OSBORN, FREDERICK
OSBORN, WILLIAM H.
PACKARD, ARTHUR W.
PAGE, ARTHUR W.
PAINE, PETER S.
PAINE, RALPH D., JR.
PALEY, WILLIAM S.
PARKER, PHILO W.
PARSONS, GEOFFREY
PATCHIN, ROBERT H.
PAYSON, CHARLES SHIPMAN
PEARSON, THOMAS P.
PEFFER, NATHANIEL
PERKINS, JAMES A.
PHENIX, SPENCER
PIERSON, WARREN LEE
PIKE, H. HARVEY
PLIMPTON, FRANCIS T. P.
POLETTI, CHARLES
POPE, FREDERICK
POTTER, WARWICK
POWERS, JOSHUA B.
POWER, THOMAS F.
PRATT, H. IRVING, JR.
PRATT, REAR ADM. WILLIAM V.

PULLING, EDWARD
RABI, ISIDOR I.
RANSOM, WILLIAM L.
REDMOND, ROLAND L.
REED, PHILIP D.
REGAN, EDWARD F.
REID, WHITELAW
RESTON, JAMES B.
RICE, A. HAMILTON
RICH, RAYMOND T.
RICHARDSON, ARTHUR B.
RICHARDSON, DORSEY
RICHARDSON, LT. GEN. R. C., JR.
RIEGELMAN, HAROLD
RILEY, EDWARD C.
RIPLEY, JOSEPH P.
ROBBINS, VERY REV. HOWARD C.
ROBERTS, GEORGE
ROBERTS, GEORGE B.
ROBERTS, HENRY L.
ROBINSON, GEROLD T.
ROBINSON, LELAND REX
ROCKEFELLER, DAVID
ROCKEFELLER, JOHN D., 3RD
ROCKEFELLER, NELSON A.
RODGERS, W. S. S.
ROGERS, JAMES GRAFTON
ROGERS, LINDSAY
ROOSEVELT, GEORGE EMLEN
ROOSEVELT, NICHOLAS
ROOT, ELIHU, JR.
ROOT, OREN
ROPER, ELMO
ROSENBERG, JAMES N.
ROSENSTIEL, LEWIS S.
ROSENWALD, WILLIAM
ROSS, JOHN C.
ROSS, T. J.
ROUSE, ROBERT G.
ROYCE, ALEXANDER B.
RUEBHAUSEN, OSCAR M.
RUML, BEARDSLEY
RUSK, DEAN

STALLFORTH, FREDERICO
STANLEY, HAROLD
STARR, CORNELIUS V.
STEBBINS, RICHARD P.
STERN, SIEGFRIED
STEVENSON, T. KENNEDY
STEWART, REV. GEORGE
STEWART, ROBERT McLEAN
STILLMAN, CHAUNCEY
STONE, SHEPARD
STOWE, LELAND
STOWELL, L. C.
STRAUS, JACK I.
STRAUS, OSCAR S.
STRAUS, RALPH I.
STRAUS, ROBERT K.
STRAUSS, LEWIS L.
STRELOW, WILLIAM R.
STRONG, BENJAMIN
SULZBERGER, ARTHUR HAYS
SWEETSER, ARTHUR
SWINGLE, WILLIAM S.
SWOPE, GERARD, JR.
SWOPE, HERBERT BAYARD
TALBOT, PHILLIPS
TANNENBAUM, FRANK
TAYLOR, A. WELLINGTON
TAYLOR, MYRON C.
THAYER, CHARLES W.
THAYER, WALTER N.
THOMAS, H. GREGORY
THOMPSON, JOHN M., JR.
THORNBURG, MAX W.
TIBBY, JOHN
TINKER, EDWARD L.
TOMLINSON, ROY E.
TOMPKINS, B. A.
TRAPHAGEN, J. C.
TRIPPE, JUAN TERRY
TWEEDY, GORDON B.
VAN DUSEN, REV. HENRY P.
VAN KIRK, REV. WALTER W.
VOORHEES, E. M.

WALLACE, SCHUYLER C.
WARBURG, ERIC M.
WARBURG, FREDERICK M.
WARBURG, JAMES P.
WARD, THOMAS E.
WARDWELL, ALLEN
WARFIELD, ETHELBERT
WARNER, EDWARD
WASSON, DONALD
WASSON, R. GORDON
WATSON, THOMAS J.
WEBB, VANDERBILT
WEDEMAYER, LT. GEN. A. L.
WELCH, LEO D.
WELD, ALFRED W.
WEST, R. H.
WHELPLEY, MEDLEY G. B.
WHIDDEN, HOWARD
WHIPPLE, TAGGART
WHITMAN, HAROLD H.
WHITNEY, JOHN HAY
WHITRIDGE, ARNOLD
WIELAND, ARTHUR J.
WIGHT, CHARLES A.
WILKINSON, LAWRENCE
WILLIAMS, JOHN H.
WILLIAMS, LANGBOURNE M., JR.
WILLITS, JOSEPH H.
WILSON, CARROLL L.
WILSON, HOWARD E.
WILSON, ORME
WILSON, PHILIP DANFORTH
WINSTON, GARRARD B.
WOLF, GEORGE W.
WOLMAN, LEO
WOOD, WILLIS DELANO
WOODWARD, VICE ADM. CLARK H.
WOOLLEY, CLARENCE M.
WOOLLEY, KNIGHT
WRIGHT, BOYKIN C.
WRIGHT, HARRY N.
YOUNG, PHILIP
ZURCHER, ARNOLD J.

NON-RESIDENT MEMBERS

ACHESON, DEAN
ALBRECHT-CARRIE, RENÉ
ALLEN, RAYMOND B.
ALLYN, S. C.
ANDERSON, CAPT. GEORGE W., JR.
ARMOUR, NORMAN
AULD, GEORGE P.
AYDELOTTE, FRANK
BABCOCK, COL. C. STANTON
BAKER, BURKE
BAKER, GEORGE P.
BALL, GEORGE W.
BARRETT, EDWARD W.
BASS, ROBERT PERKINS
BAUER, HARRY J.
BAUMER, WILLIAM H.
BAXTER, JAMES P., 3RD
BAYNE, E. A.
BELIN, F. LAMMOT
BELL, LAIRD
BENNETT, MARTIN TOSCAN
BETTS, COL. THOMAS J.
BEUKEMA, COL. HERMAN
BIDDLE, FRANCIS
BINGHAM, BARRY
BINGHAM, JONATHAN B.
BLACK, CYRIL E.
BLACK, LT. COL. EDWIN F.
BLACK, EUGENE R.
BLAKESLEE, GEORGE H.
BLISS, C. I.
BLISS, ROBERT WOODS
BOOTHBY, ALBERT C.
BOWERS, CLAUDE G.
BOWIE, ROBERT R.
BRANIFF, T. E.
BRINTON, CRANE
BROWN, SEVELLON
BROWN, SEVELLON, 3RD
BROWN, WINTHROP G.
BRUCE, DAVID K. E.
BULLITT, WILLIAM C.
BUNDY, HARVEY
BUNKER, ELLSWORTH
BYRNE, JAMES MACGREGOR
CALDWELL, ROBERT G.
CANFIELD, FRANKLIN D.
CANHAM, ERWIN D.
CASE, EVERETT N.
CHAFFEE, ZEPHARIAH, JR.
CHAPIN, SELDEN
CHEEVER, DANIEL S.
CHERRINGTON, BEN M.
CHESTON, CHARLES S.
CHILDS, MARQUIS
CLAYTON, W. L.
COHEN, BENJAMIN V.
COLE, R. TAYLOR
COLLYER, JOHN L.
COMPTON, KARL T.
CONANT, JAMES B.
CONRAD, BRIG. GEN. BRYAN
COOLIDGE, T. JEFFERSON
COONS, ARTHUR G.
COPELAND, LAMMOT DU PONT
CORBETT, P. E.
COTTING, CHARLES E.
COY, WAYNE
CREIGHTON, ALBERT M.
CROCKER, WILLIAM W.
CROTTY, HOMER D.
CULBERTSON, WILLIAM S.
CURRIE, LAUCHLIN
CURTIS, EDWARD P.
DARLINGTON, CHARLES F.
DAVID, DONALD K.
DAVIDSON, CARTER
DAVIS, ELMER
DAVISON, REAR ADM. RALPH
DEBEVOISE, ELI WHITNEY

DENNELL, RAYMOND
DEUEL, WALLACE R.
DICKEY, JOHN S.
DODDS, HAROLD W.
DODGE, JOSEPH M.
DONHAM, W. B.
DUNN, FREDERICK S.
EARLE, EDWARD M.
EDDY, WILLIAM A.
EDWARDS, PAUL C.
EINAUDI, MARIO
EINSTEIN, LEWIS
ELLIOTT, BYRON K.
ELLIOTT, W. Y.
ELLISTON, HERBERT B.
ELTING, VICTOR
EMERSON, E. A.
EMERSON, RUPERT
FAIRBANK, JOHN KING
FAY, SIDNEY B.
FEIS, HERBERT
FERGUSON, JOHN H.
FIELD, MARSHALL, JR.
FIFE, ROBERT HERNDON
FISHER, EDGAR J.
FLANDERS, RALPH E.
FLEISCHMANN, JULIUS
FLEMING, LAMAR, JR.
FLETCHER, HENRY P.
FOLLIS, R. G.
FOLSOM, M. B.
FORBES, W. CAMERON
FORD, GUY STANTON
FORD, THOMAS K.
FOWLER, HENRY H.
FOX, WILLIAM T. R.
FRANKFURTER, JUSTICE FELIX
FULLER, CARLTON P.
GALBRAITH, J. KENNETH
GALLMAN, W. J.
GALLUP, GEORGE

GARDNER, ARTHUR Z.
GARNER, ROBERT L.
GIFFIN, COL. SIDNEY F.
GLEASON, S. EVERETT
GOLDENWEISER, EMANUEL A.
GOODHART, ARTHUR L.
GRACE, EUGENE G.
GRAHAM, PHILIP L.
GRANT-SMITH, U.
GRAY, GORDON
GRAY, WILLIAM LATIMER
GREEN, JOSEPH C.
GREENE, A. CRAWFORD
GREW, JOSEPH C.
GRISWOLD, A. WHITNEY
HALL, MELVIN
HAMILTON, PIERPONT MORGAN
HAMLIN, CHAUNCEY J.
HANSELL, BRIG. GEN. H. S., JR.
HANSEN, ALVIN H.
HARING, C. H.
HARSCH, JOSEPH C.
HARTNEY, W. J.
HAUCK, ARTHUR A.
HAYS, JOHN T.
HEPBURN, ADM. ARTHUR J.
HERSKOVITS, MELVILLE J.
HERTER, CHRISTIAN A.
HILL, GEORGE WATTS
HOFER, PHILIP
HOFFMAN, PAUL G.
HOLBURN, HAJO
HOLMES, JULIUS C.
HOLT, THAD
HOOPES, TOWNSEND
HOOVER, CALVIN B.
HOOVER, HERBERT
HOPKINS, ERNEST M.
HOPPER, BRUCE C.
HORNBECK, STANLEY K.
HOSKINS, HALFORD L.
HOSKINS, HAROLD B.
HOWARD, GRAEME K.

HOWARD, JOHN B.
HOWE, WALTER BRUCE
HOYT, PALMER
HUDSON, MANLEY O.
HUNT, BISHOP CARLETON
HUNT, JAMES RAMSAY
HUTCHINSON, B. E.
IDE, CAPT. JOHN J.
JENNEY, JOHN K.
JOHNSON, HERSCHEL V.
JOHNSON, NELSON T.
JOHNSTON, HENRY R.
KEMPNER, FREDERICK C.
KENNAN, GEORGE F.
KENNEIL, WALTER B.
KINDELBERGER, CHARLES P.
KIRK, ADM. ALAN G.
KITTRIDGE, CAPT. TRACY B.
KLUCKHOHN, CLYDE
KNAUTH, OSWALD W.
LANE, CLAYTON
LANGER, WILLIAM L.
LARSEN, JENS FREDRICK
LATTOURETTE, KENNETH S.
LATTIMORE, OWEN
LAWRENCE, DAVID
LAYLIN, JOHN G.
LEE, DWIGHT E.
LEITH, CHARLES K.
LEMNITZER, MAJ. GEN. L. L.
LICHENSTEIN, WALTER
LIEBERMAN, HENRY R.
LILIENTHAL, DAVID E.
LINCOLN, COL. G. A.
LINGELBACH, WILLIAM E.
LITTLE, L. K.
LITTLER, ROBERT M. C.
LOCKE, EDWIN A., JR.
LOCKWOOD, WILLIAM W.
LOOMIS, ROBERT H.
MACHOLD, WILLIAM F.
MACMURRAY, J. V. A.
MACVEAGH, LINCOLN

PIERREPONT, SETH LOW
POGUE, L. WELCH
POOR, HENRY V.
READ, CONYERS
RHOADS, CHARLES J.
RIEFLER, WINFIELD W.
ROBERTSON, ANDREW W.
ROSENBLATT, MORRIS
ROSENGARTEN, ADOLPH G., JR.
ROSENWALD, LESSING J.
ROSS, MICHAEL
SCHLESINGER, ARTHUR M., JR.
SCHMITT, BERNADOTTE E.
SCOTT, FRANKLIN D.
SCOTT, WILLIAM RYLAND
SCROGGS, WILLIAM O.
SEYMOUR, CHARLES
SEYMOUR, FORREST W.
SHARPE, HENRY D.
SHAW, G. HOWLAND
SHEEAN, VINCENT
SHISHKIN, BORIS
SIDLO, THOMAS L.
SILLS, KENNETH C. M.
SMITH, EVERETT R.
SMITH, H. ALEXANDER
SMYTHE, HENRY D.
SONTAG, RAYMOND J.
SOUTHARD, FRANK A., JR.
SPAATZ, GEN. CARL
SPRAGUE, O. M. W.
SPROUL, ROBERT G.
SPROUT, HAROLD
STALEY, EUGENE
STASSON, HAROLD E.
STATON, JOHN C.
STEFANSSON, VILHJALMUR
STEIN, HAROLD
STERLING, J. E. WALLACE
STEVENS, HARLEY
STINE, OSCAR C.
SRAUSZ-HUPE, ROBERT
SULZBERGER, C. L.

SWIHART, JAMES W.
TAYLOR, GEORGE E.
TAYLOR, MAJ. GEN. MAXWELL D.
TAYLOR, WAYNE CHATFIELD
THAYER, ROBERT H.
THOMPSON, JAMES L.
THORP, WILLARD L.
TUCK, WILLIAM HALAM
UPGREN, ARTHUR R.
UTLEY, CLIFTON M.
VALENTINE, ALAN
VAN CLEVE, THOMAS C.
VAN SLYCK, DEFOREST
VINER, JACOB
WADSWORTH, ELIOT
WALLICH, HENRY C.
WALSH, REV. EDMUND A.
WANGER, WALTER
WASHBURN, ABBOTT
WEEKS, EDWARD
WELLES, SUMNER
WELLS, HERMAN B.
WESTPHAL, ALBERT C. F.
WHEELER, OLIVER P.
WHIPPLE, COL. WILLIAM
WHITAKER, ARTHUR P.
WHITE, FRANCIS
WHITE, JOHN CAMPBELL
WILBUR, BRAYTON
WILCOX, CLAIR
WILD, PAYSON S., JR.
WILDE, FRAZAR B.
WILLIAMS, ROBERT W.
WILMERDING, LUCIUS, JR.
WILSON, EDWIN B.
WISNER, FRANK G.
WOLFERS, ARNOLD
WOOD, BRYCE
WOOLBERT, ROBERT GALE
WRIGHT, QUINCY
WRIGHT, THEODORE P.
WRISTON, HENRY M.
YARNELL, REAR ADM. HARRY E.

B Y - L-A W S

I

The membership shall be divided into resident, non-resident, and honorary. All members shall be elected by the Board of Directors.

Resident members shall be limited to six hundred in number, who shall have their residences or places of business within fifty miles of City Hall, in the Borough of Manhattan, City of New York, and who shall be citizens of the U. S. A.

Non-resident members shall be limited to five hundred, who shall neither reside nor have places of business within the said specified distance from City Hall, and who shall be citizens of the U. S. A.

The Board of Directors in its discretion may elect honorary members.

II

There shall be no entrance dues. Resident members shall pay \$125 per annum, except that those members who are thirty-five years of age and under shall pay \$50 per annum, and that those members who are regular members of the faculty of any university or college, or accredited writers or newspapermen, may pay \$25 per annum; non-resident members shall pay \$50 per annum, except that those members who are regular members of the faculty of any university or college, or accredited writers or newspapermen, may pay \$10 per annum. All dues shall be paid annually—or semi-annually in equal installments at the option of the members—in advance. Default in the payment of any dues for a period of sixty days shall be equivalent to resignation.

III

There shall be a Board of twenty-one Directors. The Board shall be divided into three classes of seven Directors each, each class to serve for three-year terms and until their successors are elected. At each annual meeting of the Council there shall be elected seven Directors to replace the outgoing class. The Board shall have power to fill, for the unexpired term, any vacancy that may occur in its own body. A Director absent from meetings of the Board for a period of two successive years shall be considered to have submitted his resignation from the Board.

IV

The Annual General Meeting of the Council shall be held in New York City on the second Wednesday of October. At this meeting the Board of Directors shall present a report of the activities of the Council during the past year; candidates shall be elected to fill vacancies on the Board of Directors of the Council in accordance with regulations laid down by the Board; and such other business shall be considered as shall be brought forward by or with the sanction of the Board of Directors, and which shall have been stated in the notice convening the meeting.

ANNUAL REPORT
OF THE
COUNCIL ON
FOREIGN RELATIONS

1952-1953

WITH
LIST OF MEMBERS AND BY-LAWS

THE HAROLD PRATT HOUSE
FIFTY-EIGHT EAST SIXTY-EIGHTH STREET
New York

1953

D I R E C T O R S

FRANK ALTSCHUL 1934-
 HAMILTON FISH ARMSTRONG 1928-
 ELLIOTT V. BELL 1953-
 ISAIAH BOWMAN 1921-1950
 WILLIAM A. M. BURDEN 1945-
 ARCHIBALD CARY COOLIDGE 1921-1928
 PAUL D. CRAVATH 1921-1940
 JOHN W. DAVIS 1921-
 NORMAN H. DAVIS 1921-1944
 HAROLD W. DODDS 1935-1943
 LEWIS W. DOUGLAS 1940-
 STEPHEN P. DUGGAN 1921-1950
 ALLEN W. DULLES 1927-
 THOMAS K. FINLETTER 1944-
 JOHN H. FINLEY 1921-1929
 LEON FRASER 1936-1945
 EDWIN F. GAY 1921-1945
 W. AVERELL HARRIMAN 1950-
 DAVID F. HOUSTON 1921-1927
 CHARLES P. HOWLAND 1929-1931
 CLARENCE E. HUNTER 1942-1953
 PHILIP C. JESSUP 1934-1942
 JOSEPH E. JOHNSON 1950-

DEVEREUX C. JOSEPHS 1951-
 OTTO H. KAHN 1921-1934
 GRAYSON L. KIRK 1950-
 R. C. LEFFINGWELL 1927-
 WALTER LIPPMANN 1932-1937
 WALTER H. MALLORY 1945, 1951-
 GEORGE O. MAY 1927-1953
 JOHN J. MCCLOY 1953-
 WESLEY C. MITCHELL 1927-1934
 FRANK L. POLK 1921-1943
 PHILIP D. REED 1945-
 WINFIELD W. RIEFLER 1945-1950
 DAVID ROCKEFELLER 1949-
 WHITNEY H. SHEPARDSON 1921-
 WILLIAM R. SHEPHERD 1921-1927
 MYRON C. TAYLOR 1943-
 PAUL M. WARBURG 1921-1932
 EDWARD WARNER 1940-1945
 GEORGE W. WICKERSHAM 1921-1936
 JOHN H. WILLIAMS 1937-
 CLARENCE M. WOOLLEY 1932-1935
 HENRY M. WRISTON 1943-
 OWEN D. YOUNG 1927-1940

RESIDENT MEMBERS

ACKERMAN, CARL W.
 ADLER, MAJ. GEN. JULIUS OCHS
 AGAR, HERBERT
 ALEXANDER, HENRY
 ALLEN, DOUGLAS HEDDEN
 ALLEN, FREDERICK L.
 ALLEN, PHILIP E.
 ALLEY, JAMES B.
 ALTSCHUL, ARTHUR G.
 ALTSCHUL, FRANK
 ANDERSON, ARTHUR M.
 ANDERSON, HAROLD F.
 ANGELL, JAMES W.
 ARMSTRONG, HAMILTON FISH
 ATKIN, I. C. RAYMOND
 AULT, BROMWELL
 AVIRETT, WILLIAM G.
 BABCOCK, COL. C. STANTON
 BACKER, GEORGE
 BADGER, ADM. OSCAR C.
 BAKER, I. F.
 BALDWIN, HANSON W.
 BALLANTINE, ARTHUR A.
 BARBER, JOSEPH
 BARGHOORN, FREDERICK C.
 BARKER, ROBERT R.
 BARNARD, CHESTER I.
 BARNES, JOSEPH
 BARNOUW, ADRIAAN J.
 BASTEDO, PHILIP
 BEAL, GERALD F.
 BECKER, NEAL DOW
 BECKHART, BENJAMIN H.
 BEDARD, PIERRE
 BEHN, SOSTHENES
 BELL, ELLIOTT V.
 BENTON, WILLIAM B.
 BERGSON, ABRAM
 BERKNER, L. V.
 BERLE, ADOLF A.
 BEVIS, HERMAN W.
 BIDWELL, PERCY W.
 BIENSTOCK, ABRAHAM L.

BLAINE, JAMES G.
 BLAIR, FLOYD G.
 BLANDY, ADM. W. H. P.
 BOGDAN, NORBERT A.
 BOLTE, CHARLES
 BONSAL, DUDLEY B.
 BOOMER, ROBERT DE FOREST
 BOOTH, WILLIS H.
 BORTON, HUGH
 BRADEN, SPRUILLE
 BRADEN, THOMAS W.
 BRADFORD, AMORY H.
 BRADLEY, ALBERT
 BRAMSTEDT, W. F.
 BRAXTON, CARTER M.
 BRETT, GEORGE P., JR.
 BROPHY, GERALD B.
 BROWN, WALTER L.
 BROWNELL, GEORGE A.
 BRUCE, JAMES
 BRUNDAGE, PERCIVAL F.
 BRYAN, FREDERICK VP.
 BRYSON, LYMAN
 BULLOCK, HUGH
 BUNCHE, RALPH J.
 BUNDY, MCGEORGE
 BUNKER, ARTHUR H.
 BUNNELL, C. STERLING
 BURDEN, WILLIAM A. M.
 BUTTENWIESER, BENJAMIN J.
 CAESAR, GEORGE P. E., JR.
 CAIN, CHARLES, JR.
 CAMPBELL, H. DONALD
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 CANFIELD, CASS
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MILLER, WILLIAM B.
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WHITE, JOHN CAMPBELL
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WRIGHT, THEODORE P.
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YARNELL, REAR ADM. HARRY E.
ZELLERBACH, J. D.

B Y - L A W S

I

The membership shall be divided into resident, non-resident, and honorary. All members shall be elected by the Board of Directors.

Resident members shall be limited to six hundred and seventy-five in number, who shall have their residences or places of business within fifty miles of City Hall, in the Borough of Manhattan, City of New York, and who shall be citizens of the U.S.A.

Non-resident members shall be limited to five hundred, who shall neither reside nor have places of business within the said specified distance from City Hall, and who shall be citizens of the U.S.A.

The Board of Directors in its discretion may elect honorary members.

A member may be dropped from membership by a unanimous vote of those attending a regular meeting of the Board of Directors at which a quorum is present and voting.

II

There shall be no entrance dues. Resident members shall pay \$200 per annum, except that those members who are forty years of age and under shall pay \$100 per annum, and that those members who are regular members of the faculty of any university or college, or accredited writers or newspapermen, may pay \$40 per annum; non-resident members shall pay \$75 per annum, except that those members who are regular members of the faculty of any university or college, or accredited writers or newspapermen, may pay \$20 per annum. All dues shall be paid semi-annually—in equal installments—in advance. Default in the payment of any dues for a period of sixty days shall be equivalent to resignation.

III

There shall be a Board of twenty-one Directors. The Board shall be divided into three classes of seven Directors each, each class to serve for three-year terms and until their successors are elected. At each annual meeting of the Council there shall be elected seven Directors to replace the outgoing class. The Board shall have power to fill, for the unexpired term, any vacancy that may occur in its own body. A Director absent from meetings of the Board for a period of two successive years shall be considered to have submitted his resignation from the Board.

IV

The Annual General Meeting of the Council shall be held in New York City on the second Wednesday of October. At this meeting the Board of Directors shall present a report of the activities of the Council during the past year; candidates shall be elected to fill vacancies on the Board of Directors of the Council in accordance with regulations laid down by the Board; and such other business shall be considered as shall be brought forward by or with the sanction of the Board of Directors, and which shall have been stated in the notice convening the meeting.

A majority of the members of the Council shall constitute a quorum for the transaction of business. Members may be represented by proxy.

V

The Board shall constitute such committees of the Council as may from time to time be required, including an Executive Committee, a Finance and Budget Committee, a Membership Committee, a Nominating Committee, and a Committee on Studies.

The Finance and Budget Committee shall be composed of five members of the Board of Directors elected at the annual meeting of the Board. It shall have general supervision of the investment of the funds of the Council and of its financial affairs, and shall present the budget at the annual meeting of the Board. In connection with the preparation of the budget, it shall be the duty of this Committee to allocate charges to the various departments and activities of the Council.

The Membership Committee shall be composed of five members of the Board of Directors elected at the annual meeting of the Board. The Committee shall have power to co-opt not to exceed four additional members, who need not necessarily be members of the Board of Directors. It shall report at each regular meeting of the Board on all nominations for membership.

The Nominating Committee shall be composed of three members of the Board of Directors elected at the annual meeting of the Board. It shall present names for directors, officers and committee members.

The Committee on Studies shall be composed of five members of the Board of Directors elected at the annual meeting of the Board. The Committee shall have power to co-opt not to exceed five additional members, who need not necessarily be members of the Board of Directors. All suggestions relating to matters of research shall be referred to it, and it shall be responsible for the initiation of research projects. The Committee on Studies shall submit a report of its activities in writing at the annual meeting of the Board.

VI

The officers of the corporation shall be a Chairman of the Board, a Vice-Chairman of the Board, a President, one or more Vice-Presidents, a Secretary, a Treasurer, and an Assistant Treasurer, who shall be elected annually by the Board of Directors.

The Chairman of the Board, or in his absence the Vice-Chairman, shall preside at all meetings of the Board of Directors.

The President may call meetings of the Board, and shall have general executive direction of the corporation.

The Vice-Presidents in order of seniority shall discharge the duties of the President in his absence, and shall perform such other duties as from time to time shall be assigned them by the Board of Directors.

The Treasurer shall have custody of the funds of the corporation.

The Secretary shall conduct the correspondence of the corporation, and shall keep its records.

VII

The Board shall annually appoint an Executive Director or Executive Directors. The Board shall fix the compensation and assign the duties of the Executive Director or Executive Directors.

VIII

The funds of the corporation and of FOREIGN AFFAIRS shall be deposited with trust companies or banking institutions designated by the Board of Directors, or shall be invested by the Finance and Budget Committee. Disbursements shall be made only upon checks or vouchers approved by the Treasurer or the Assistant Treasurer, and either the Executive Director or the Editor of FOREIGN AFFAIRS. The President (or in his absence the Vice-President) shall have power in the absence of the Executive Director to appoint an Acting Executive Director, and in the absence of the Treasurer to appoint an Acting Treasurer with authority to sign checks in all cases in which the Executive Director or the Treasurer, respectively, is so authorized.

IX

The annual meeting of the Board of Directors shall be held after the annual meeting of the Council and not later than November 15th. Seven Directors shall constitute a quorum for the transaction of business at any regular or special meeting of the Board of Directors.

X

These By-Laws may be amended at any meeting of the Board of Directors, provided notice of the proposed amendment shall have been given at a previous meeting or circulated in writing to the members of the Board not less than five days in advance.

ANNUAL REPORT
OF THE
COUNCIL ON
FOREIGN RELATIONS

1953-1954

WITH
LIST OF MEMBERS AND BY-LAWS

THE HAROLD PRATT HOUSE
FIFTY-EIGHT EAST SIXTY-EIGHTH STREET
New York

1954

OFFICERS

1954-1955

JOHN J. McCLOY	<i>Chairman of the Board</i>
HENRY M. WRISTON	<i>President</i>
FRANK ALTSCHUL	<i>Vice-President & Secretary</i>
DAVID ROCKEFELLER	<i>Vice-President</i>
ELLIOTT V. BELL	<i>Treasurer</i>
WALTER H. MALLORY	<i>Executive Director</i>
GEORGE S. FRANKLIN, JR.	<i>Executive Director</i>
FRANK D. CARUTHERS, JR.	<i>Assistant Treasurer</i>

DIRECTORS

Retiring 1955

HAMILTON FISH ARMSTRONG	DEVEREUX C. JOSEPHS
LEWIS W. DOUGLAS	DAVID ROCKEFELLER
THOMAS K. FINLETTER	WHITNEY H. SHEPARDSON
JOHN H. WILLIAMS	

Retiring 1956

FRANK ALTSCHUL	W. AVERELL HARRIMAN
WILLIAM A. M. BURDEN	JOSEPH E. JOHNSON
JOHN W. DAVIS	GRAYSON L. KIRK
HENRY M. WRISTON	

Retiring 1957

ELLIOTT V. BELL	WALTER H. MALLORY
ALLEN W. DULLES	JOHN J. McCLOY
R. C. LEFFINGWELL	PHILIP D. REED
MYRON C. TAYLOR	

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1953/54
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STANDING COMMITTEES

1954-1955

Finance & Budget

FRANK ALTSCHUL, <i>Chairman</i>
ELLIOTT V. BELL
DEVEREUX C. JOSEPHS

PHILIP D. REED

JOHN H. WILLIAMS

Studies

HENRY M. WRISTON, <i>Chairman</i>
HAMILTON FISH ARMSTRONG
ARTHUR H. DEAN
BYRON DEXTER
GRAYSON L. KIRK

JOHN H. WILLIAMS

Nominating

JOHN W. DAVIS, <i>Chairman</i>
HAMILTON FISH ARMSTRONG WHITNEY H. SHEPARDSON

Membership

DAVID ROCKEFELLER, <i>Chairman</i>
FRANK ALTSCHUL
GEORGE S. FRANKLIN, JR.
AUGUST HECKSCHER
JOSEPH E. JOHNSON

DEVEREUX C. JOSEPHS

WARREN T. LINDQUIST

WALTER H. MALLORY

OSCAR M. RUEBHAUSEN

Library

MYRON C. TAYLOR, <i>Chairman</i>
FRANK ALTSCHUL
ROBERT WOODS BLISS
WILLIAM A. M. BURDEN
W. AVERELL HARRIMAN

LEWIS W. DOUGLAS

THOMAS K. FINLETTER

DAVID ROCKEFELLER

RESIDENT MEMBERS

ADLER, MAJ. GEN. JULIUS OCHS
 AGAR, HERBERT
 ALBRECHT-CARRIE, RENE
 ALEXANDER, HENRY
 ALEXANDER, JAMES S.
 ALLEN, DOUGLAS HEDDEN
 ALLEN, PHILIP E.
 ALLEY, JAMES B.
 ALLPORT, ALEXANDER W.
 ALTSCHUL, ARTHUR G.
 ALTSCHUL, FRANK
 ANDERSON, ARTHUR M.
 ANDERSON, HAROLD F.
 ANGELL, JAMES W.
 ARMSTRONG, HAMILTON FISH
 ATKIN, I. C. RAYMOND
 AULT, BROMWELL
 AVIRETT, WILLIAM G.
 BABCOCK, BRIG. GEN. C. STANTON
 BACKER, GEORGE
 BADGER, ADM. OSCAR C.
 BAKER, I. F.
 BALDWIN, HANSON W.
 BALLANTINE, ARTHUR A.
 BARBER, JOSEPH
 BARKER, ROBERT R.
 BARNARD, CHESTER I.
 BARNES, JOSEPH
 BARNOUW, ADRIAAN J.
 BARRETT, EDWARD
 BARTHOLOMEW, DANA T.
 BASTEDO, PHILIP
 BAUMER, WILLIAM H.
 BEAL, GERALD F.
 BECKER, NEAL DOW
 BECKHART, BENJAMIN H.
 BEDARD, PIERRE
 BEHN, COL. SOSTHENES
 BELL, ELLIOTT V.
 BENTON, WILLIAM
 BERGSON, ABRAM
 BERKNIER, L. V.
 BERLE, ADOLF A.
 BEVIS, HERMAN W.
 BIDWELL, PERCY W.
 BIERNSTOCK, ABRAHAM L.

BINGHAM, JONATHAN B.
 BLAINE, JAMES G.
 BLAIR, FLOYD G.
 BOGDAN, NORBERT A.
 BOLTE, CHARLES
 BONSAL, DUDLEY B.
 BOOMER, ROBERT DEFOREST
 BOOTH, WILLIS H.
 BORTON, HUGH
 BRADEN, SPRUILLE
 BRADEN, THOMAS W.
 BRADFORD, AMORY H.
 BRADLEY, ALBERT
 BRAMSTEDT, W. F.
 BRAXTON, CARTER M.
 BRETT, GEORGE P., JR.
 BRISTOL, LEE H.
 BRONK, DETLEV W.
 BROPHY, GERALD B.
 BROWN, DYKE
 BROWN, FRANCIS
 BROWN, WALTER L.
 BROWNELL, GEORGE A.
 BRUCE, JAMES
 BRUNDAGE, PERCIVAL F.
 BRYAN, FREDERICK V.P.
 BRYSON, LYMAN
 BULLOCK, HUGH
 BUNCHE, RALPH J.
 BUNKER, ARTHUR H.
 BUNNELL, C. STERLING
 BURDEN, WILLIAM A. M.
 BUTTENWIESER, BENJAMIN J.
 CAESAR, GEORGE P. E., JR.
 CAIN, CHARLES, JR.
 CAMPBELL, H. DONALD
 CANFIELD, CASS
 CARMICHAEL, OLIVER C.
 CARROLL, MITCHELL B.
 CARSON, RALPH M.
 CARTER, EDWARD C.
 CARTER, WILLIAM D.
 CARUTHERS, FRANK D., JR.
 CASE, CLIFFORD P.
 CASE, JOHN C.
 CATTIER, JEAN

CHADBOURNE, WILLIAM M.
 CHANLER, L. STUYVESANT
 CHASE, W. HOWARD
 CHENEY, WARD
 CHILDS, THOMAS W.
 CHINLUND, EDWIN F.
 CHRISTIE, LANSDELL K.
 CHURCH, EDGAR M.
 CLARK, ALFRED C.
 CLARK, BRIG. GEN. EDWIN N.
 CLARK, EVANS
 CLARK, STEPHEN C.
 CLAY, GEN. LUCIUS D.
 CLEVELAND, HARLAN
 CLINCHY, EVERETT R.
 CLURMAN, ROBERT
 COLLADO, EMILIO G.
 COLLINGS, L. V.
 COLLINGWOOD, CHARLES
 COLLINS, EDWARD H.
 COMMAGER, HENRY S.
 COOPER, FRANKLIN S.
 COOPER, JOHN C.
 COUSINS, NORMAN
 COWLES, GARDNER
 CRANE, J. E.
 CREEL, DANA S.
 CROCKER, STUART M.
 CUMMINGS, ROBERT L., JR.
 CURTIS, JOHN L.
 DARLINGTON, CHARLES F.
 DARRELL, NORRIS
 DAVENPORT, JOHN
 DAVIS, JOHN W.
 DAVIS, NORMAN P.
 DAVIS, PIERPONT V.
 DAVISON, H. P.
 DAVISON, W. PHILLIPS
 DEAN, ARTHUR H.
 DEAN, GORDON
 DEBEVOISE, ELI WHITNEY
 DEBEVOISE, THOMAS M.
 DELANO, WILLIAM ADAMS
 DE LIMA, OSCAR A.
 DENNETT, RAYMOND
 DE VEGH, IMRIE
 DE VRIES, HENRY P.
 DEWEY, CHESTER R.
 DEWHURST, J. FREDERIC

DEXTER, BYRON
 D'HARNONCOURT, RENE
 DIEBOLD, WILLIAM, JR.
 DILLON, CLARENCE
 DILWORTH, J. RICHARDSON
 DODGE, CLEVELAND E.
 DOLLARD, CHARLES
 DONOVAN, HEDLEY
 DONOVAN, MAJ. GEN. WILLIAM J.
 DORR, GOLDTHWAITE H.
 DORR, JOHN V. N.
 DORWIN, OSCAR JOHN
 DOUGLAS, LEWIS W.
 DOUGLAS, PERCY L.
 DUBINSKY, DAVID
 DUCE, JAMES TERRY
 DUKE, ANGIER BIDDLE
 DULLES, ALLEN W.
 EAGLETON, CLYDE
 EATON, FREDERICK M.
 EBERSTADT, FERDINAND
 EDER, PHANOR J.
 EDEY, MAITLAND A.
 EICHELBERGER, CLARK M.
 ELLIOTT, L. W.
 ELLIOTT, RANDLE
 ELSON, ROBERT
 EMEY, BROOKS
 EMMET, CHRISTOPHER
 ENSTROM, WILLIAM N.
 ERNST, A. E.
 EVANS, ROGER F.
 EVELETH, GEORGE S., JR.
 EWING, SHERMAN
 FAIRLESS, BENJAMIN F.
 FARLEY, EDWARD P.
 FEELY, EDWARD F.
 FIELD, MARSHALL
 FIELD, WILLIAM OSGOOD, JR.
 FINKELSTEIN, LAWRENCE S.
 FINLETTER, THOMAS K.
 FISCHER, JOHN S.
 FISHER, HENRY J.
 FLECK, G. PETER
 FLORINSKY, MICHAEL T.
 FOLKS, HOMER
 FORD, NEVIL
 FOSDICK, RAYMOND B.
 FOSTER, AUSTIN T.

FOX, ABIJAH U.
FOX, JOSEPH C.
FOX, WILLIAM T. R.
FOYE, ARTHUR B.
FRANKLIN, GEORGE S., JR.
FRANKLIN, JOHN M.
FREEDMAN, EMANUEL R.
FRENCH, JOHN
FREUDENTHAL, DAVID M.
FRIELE, BERENT
FRIENDLY, HENRY J.
FRY, VARIAN
FUERBRINGER, OTTO
FULLER, ROBERT G.
GALANTIÈRE, LEWIS
GALLATIN, JAMES P.
GAMBLE, SIDNEY D.
GANNETT, LEWIS S.
GARDNER, JOHN W.
GARRISON, LLOYD K.
GARSIDE, CHARLES
GASTON, GEORGE A.
GATES, ARTEMUS L.
GATES, SAMUEL E.
GAUD, WILLIAM S., JR.
GAY, EDWARD R.
GEIER, PAUL E.
GIDEONSE, HARRY D.
GIFFORD, WALTER S.
GILLESPIE, S. HAZARD, JR.
GILPATRIC, CHADBOURNE
GILPATRIC, ROSWELL L.
GOLDEN, WILLIAM T.
GOLDSMITH, ARTHUR
GOLDSTONE, HARMON H.
GOODRICH, CARTER
GOODRICH, LELAND M.
GORDON, ALBERT H.
GRACE, J. P., JR.
GRAY, WILLIAM STEEL, JR.
GRAZIER, JOSEPH A.
GREENWOOD, HEMAN
GREGG, E. S.
GRIFFIN, WILLIAM V.
GRIFFITH, THOMAS
GRIMM, PETER
GRONDAHL, TEG C.
GROSS, ERNEST A.
GROVER, ALLEN
GUGGENHEIM, HARRY F.
GUINZBURG, HAROLD K.
GUNTHER, JOHN
GURFEIN, MURRAY I.
HALABY, N. E.
HALL, PERRY E.
HAMMOND, FOWLER
HAMMOND, THOMAS J.
HAMMOND, PAUL
HANCE, WILLIAM A.
HANCOCK, JOHN M.
HARPER, HARRY H., JR.
HARRIMAN, E. ROLAND
HARRIMAN, W. AVERELL
HASKELL, BRODERICK
HASKELL, JOHN
HASKINS, CARYL P.
HASLER, FREDERICK E.
HAYES, ALFRED
HAZARD, JOHN N.
HECKSCHER, AUGUST
HEINEMAN, DANIEE N.
HENDERSON, ALEXANDER I.
HEROD, W. ROGERS
HERRING, PENDLETON
HESS, JEROME S.
HILL, JAMES T., JR.
HILL, JOHN A.
HOCHSCHILD, HAROLD K.
HOCHSCHILD, WALTER
HOGUET, ROBERT L., JR.
HOLLAND, KENNETH
HOLLAND, WILLIAM L.
HOLMAN, EUGENE
HOLT, L. EMMETT, JR.
HOMER, SIDNEY, JR.
HOOPES, TOWNSEND
HOOVER, LYMAN
HORN, GARFIELD H.
HORTON, PHILIP
HOSKINS, HAROLD B.
HOUGHTON, ARTHUR A., JR.
HOUSTON, FRANK K.
HOWARD, JOHN B.
HOWE, JOHN
HOYT, EDWIN C., JR.
HUGHES, JOHN C.
HUME, EDWARD H.
HUNT, RICHARD C.
HUNTER, CLARENCE E.
HUPPER, ROSCOE H.
HUREWITZ, J. C.
HYDE, HENRY B.
HYDE, JAMES N.
IDE, CAPT. JOHN J.
IRWIN, JOHN N., 2ND
ISELIN, O'DONNELL
JACKSON, ELMORE
JACKSON, WILLIAM E.
JACKSON, WILLIAM H.
JARETZKI, ALFRED, JR.
JAY, NELSON DEAN
JENNINGS, B. BREWSTER
JESSUP, JOHN K.
JESSUP, PHILIP C.
JOHNSON, EDWARD F.
JOHNSON, HOWARD C.
JOHNSON, JOSEPH E.
JOHNSON, ROBERT L.
JOSEPHS, DEVEREUX C.
KANE, R. KEITH
KEEZER, DEXTER MERRIAM
KELLEY, NICHOLAS
KELLY, MERVIN J.
KEMPNER, PAUL H.
KERN, HARRY F.
KETTANEH, FRANCIS A.
KING, FREDERIC R.
KIRK, ADMIRAL ALAN G.
KIRK, GRAYSON
KLEITZ, WILLIAM
KLOTS, ALLEN T.
KNOKE, L. WERNER
KNOWLES, JOHN ELLIS
KOEGLER, GEORGE
KOHN, HANS
KOPPER, SAMUEL K. C.
KROUT, JOHN A.
LADA-MOCARSKI, V.
LA FARGE, FRANCIS W.
LAMB, HORACE R.
LAMONT, THOMAS S.
LANCASTER, WILLIAM W.
LANDIS, JAMES M.
LANE, ARTHUR BLISS
LANG, ROBERT E.
LANGSAM, WALTER CONSUELO
LARMON, SIGURD S.
LA ROCHE, CHESTER
LAWRENCE, W. H.
LEE, CHARLES HENRY
LEE, ELLIOTT H.
LEFFINGWELL, R. C.
LEHMAN, HERBERT H.
LEHMAN, ORIN
LEHMAN, ROBERT
LEICH, JOHN F.
LEIPER, REV. HENRY SMITH
LESLIE, JOHN C.
LESUEUR, LARRY
LEVY, WALTER J.
LEWISOHN, FRANK
LI, K. C.
LIGHTNER, M. C.
LILIENTHAL, DAVID E.
LINDER, HAROLD F.
LINDQUIST, WARREN T.
LINDSAY, FRANKLIN A.
LIPPmann, WALTER
LISSITZYN, OLIVER J.
LOCKWOOD, JOHN E.
LOCKWOOD, WILLIAM A.
LOEB, JOHN L.
LOGAN, SHERIDAN A.
LOOMIS, ALFRED L.
LOOMIS, W. FARNSWORTH
LUBIN, ISADOR
LUCE, HENRY R.
LUITWEILER, J. C.
McCAIN, CHARLES S.
McCANCE, THOMAS
McCLOY, JOHN J.
McDONALD, JAMES G.
MCGRAW, JAMES H., JR.
MCKEEVER, PORTER
MCKIM, ROBERT J.
McKITTRICK, THOMAS H.
MCLEAN, DONALD H., JR.
MCNUTT, PAUL V.
MACDONALD, J. CARLISLE
MACDUFFIE, MARSHALL
MACINTYRE, MALCOLM A.
MACVEAGH, EWEN CAMERON
MAFFRY, AUGUST
MAGOWAN, ROBERT A.
MAGUIRE, WALTER N.
MALIN, PATRICK MURPHY

MALLORY, WALTER H.
MANSHIP, PAUL
MARK, REV. JULIUS
MARKEL, LESTER
MARTS, ARNAUD C.
MARVEL, WILLIAM W.
MASTEN, JOHN E.
MATHews, HIRAM A.
MATTISON, GRAHAM
MAXIMOV, ANDRE
MAY, A. WILFRED
MAY, GEORGE O.
MAY, OLIVER
MAY, STACY
MEAD, NELSON P.
MEGARO, GAUDENS
MERZ, CHARLES
MEYER, CLARENCE E.
MEYER, EUGENE
MIDTBO, HAROLD
MILLAR, D. G.
MILLER, EDWARD G., JR.
MILLER, PAUL R., JR.
MILLIS, WALTER
MINOR, CLARK H.
MOFFAT, DOUGLAS M.
MONTAGUE, GILBERT H.
MOONEY, JAMES D.
MOORE, EDWARD F.
MOORE, MAURICE T.
MORGAN, D. P.
MORGAN, HENRY S.
MORGAN, JUNIUS S.
MORRIS, GRINNELL
MORRIS, RAY
MOSELY, PHILIP E.
MOTT, JOHN L.
MUIR, MALCOLM
MUNROE, VERNON, JR.
MUNSON, HENRY LEE
MURPHY, GRAYSON M-P.
MURPHY, J. MORDEN
MURROW, EDWARD R.
NAGLE, ALEXANDER C.
NASON, JOHN W.
NEBOLSINE, GEORGE
NICELY, JAMES M.
NICHOLS, WILLIAM I.
NICKERSON, A. L.

NIEBUHR, REV. REINHOLD
NOLAN, MAJ. GEN. DENNIS E.
NORRIS, E. E.
NOYES, CHARLES PHELPS, 2ND
OAKES, JOHN B.
O'BRIEN, JUSTIN
OGDEN, ALFRED
OLDS, IRVING SANDS
OPPENHEIMER, FRITZ E.
ORCHARD, JOHN E.
OSBORN, EARL D.
OSBORN, FREDERICK H.
OSBORN, WILLIAM H.
PAFFRATH, LESLIE
PAGE, ARTHUR W.
PAGNAMENTA, G.
PAINE, RALPH D., JR.
PALEY, COL. WILLIAM S.
PARKER, PHILO W.
PATTERSON, ELLMORE C.
PAYNE, FREDERICK B.
PAYSON, CHARLES SHIPMAN
PEARDON, THOMAS P.
PEFFER, NATHANIEL
PENNELL, L. P.
PERKINS, GEORGE W.
PERKINS, JAMES A.
PETERS, C. BROOKS
PIERSON, WARREN LEE
PIKE, H. HARVEY
PINCKARD, W. H.
PINK, LOUIS H.
PLIMPTON, FRANCIS T. P.
POLETTI, CHARLES
POLK, JUDD
POOR, HENRY V.
POPE, BAYARD
POPE, COL. FREDERICK
POWER, THOMAS F., JR.
POWERS, JOSHUA B.
PRATT, H. IRVING, JR.
PRICE, DON K.
PRIOLEAU, HORRY F.
PULLING, EDWARD
RABI, ISIDOR I.
RAY, GEORGE W., JR.
REDMOND, ROLAND L.
REED, PHILIP D.
REID, WHITELAW

RENNIE, WESLEY F.
RESTON, JAMES B.
RICE, A. HAMILTON
RICHARDSON, ARTHUR B.
RICHARDSON, DORSEY
RIEGELMAN, HAROLD
RILEY, EDWARD C.
RIPLEY, JOSEPH P.
ROBERTS, GEORGE
ROBERTS, GEORGE B.
ROBERTS, HENRY L.
ROBINSON, GEROID T.
ROBINSON, LELAND REX
ROCKEFELLER, DAVID
ROCKEFELLER, JOHN D., 3RD
ROCKEFELLER, NELSON A.
ROGERS, LINDSAY
ROOSEVELT, GEORGE EMLEN
ROOT, ELIHU, JR.
ROOT, OREN
ROPER, ELMO
ROSENBERG, JAMES N.
ROSENSTIEL, LEWIS
ROSENTHAL, MORRIS S.
ROSENWALD, WILLIAM
ROSS, EMORY
ROSS, JOHN C.
ROSS, T. J.
ROUSE, ROBERT G.
ROYCE, ALEXANDER B.
RUËBHAUSEN, OSCAR M.
RUML, BEARDSLEY
RUSK, DEAN
RUSSELL, WILLIAM F.
SACHS, ALEXANDER
SACHS, HOWARD J.
SAMUELS, NATHANIEL
SARGENT, NOEL
SARNOFF, DAVID
SAWIN, MELVIN E.
SCHAFFNER, JOSEPH HALLE
SCHAPIO, J. SALWYN
SCHERMAN, HARRY
SCHIFF, JOHN M.
SCHILTHUIS, WILLEM C.
SCOTT, JOHN
SELIGMAN, EUSTACE
SHARP, GEORGE C.
SHARP, JAMES H.

STRUBLE, VICE ADM. A. D.
SULZBERGER, ARTHUR HAYS
SUTPHEN, H. A.
SWATLAND, DONALD C.
SWEETSER, ARTHUR
SWINGLE, WILLIAM S.
SWOPE, GERARD, JR.
SWOPE, HERBERT BAYARD
TALBOT, PHILLIPS
TANNENBAUM, FRANK
TANNENWALD, THEODORE, JR.
TAYLOR, FRANCIS HENRY
TAYLOR, MYRON C.
THAYER, WALTER N.
THOMAS, H. GREGORY
THOMPSON, EARLE S.
THOMPSON, JOHN M., JR.
THOMPSON, KENNETH W.
THORNBURG, MAX W.
TIBBY, JOHN
TINKER, EDWARD L.
TOMLINSON, ROY E.
TOPPKINS, B. A.
TRAPHAGEN, J. C.
TRIPPE, JUAN TERRY
TROWBRIDGE, ALEXANDER B., JR.
TWEEDY, GORDON B.
VAN DUSEN, REV. HENRY P.
VAN KIRK, REV. WALTER W.
VON MEHREN, ROBERT B.
VOORHEES, E. M.
WALLACE, SCHUYLER C.
WARBURG, ERIC M.
WARBURG, FREDERICK M.
WARBURG, JAMES P.
WARD, THOMAS E.
WARFIELD, ETHELBERT
WASSON, DONALD

WASSON, R. GORDON
WATSON, ARTHUR K.
WATSON, THOMAS J.
WEAVER, WILLIAM B., JR.
WEBB, VANDERBILT
WEBSTER, BETHUEL M.
WELCH, LEO D.
WELD, ALFRED W.
WEST, R. H.
WHELPLEY, MEDLEY G. B.
WHIDDEN, HOWARD P.
WHIPPLE, TAGGART
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WHITNEY, JOHN HAY
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